



## POWYS PUBLIC SERVICES BOARD

<p><b>Step</b></p>	<p>STEP 11 - Implement more effective structures and processes that enable a multiagency community focused response to wellbeing, early help and support.</p> <p>STEP 12 - Develop our organisations' capacity to improve emotional health and wellbeing within all our communities.</p>
<p><b>PSB lead</b></p>	<p>Carol Shillabeer CEO Powys Teaching Health Board</p>
<p><b>Partners/stakeholders involved</b></p> <p>Who has been involved/how have they contributed/ additional stakeholders</p>	<p>The partners currently involved include Health, Social Care, Education, Housing, Leisure and PAVO but we anticipate that there will be opportunities of working with other partners in the co- design and delivery of the new integrated model.</p>
<p><b>Scope of the step</b></p> <p>What needs to be done to deliver the step?</p>	<p>The North Powys Wellbeing Programme contributes to the delivery of steps 11 and 12 through acting as a pilot site for the testing of these two steps via the development and implementation of a new integrated model for North Powys. This programme will measure the impact of the change and develop an evaluation report with recommendations for PSB to consider this in relation to further roll out of steps 11 and 12 across Powys through separate governance arrangements.</p> <p>The North Powys Wellbeing Programme will provide assurance to PSB members regarding oversight and delivery for the piloting of steps 11 and 12 in North Powys.</p>
<p><b>Where are we now?</b></p> <p>Current position, knowledge, information (timeline)</p>	<p>There is an ambition across partner organisations to develop a new integrated model in North Powys. This could be a once in a generation opportunity to bring partners together to transform the way we currently work with the aim to improve health and wellbeing.</p> <p>The programme will deliver:</p> <ul style="list-style-type: none"> <li>• Proof of concept: A multi-agency wellbeing campus concept has been developed across the partners and needs to be tested on a preferred site in Newtown.</li> <li>• Co-design and delivery of a new integrated model across north Powys</li> <li>• Accelerate delivery of key aspects of the integrated model which sit under the transformation bid.</li> <li>• Pilot and test steps 11 and 12 of the PSB wellbeing plan under the model of care work stream group.</li> <li>• Partnership approval business cases from SOC – FBC to secure Welsh Government funding for a multi-agency wellbeing campus for North Powys to be located in Newtown.</li> </ul>



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	<ul style="list-style-type: none"> <li>• Impact assessment undertaken and necessary plans and arrangements in place to deliver the new integrated model in north Powys.</li> </ul> <p>A programme mandate has been approved and funding of £2.5m has been secured from WG to accelerate change and support delivery of the broader programme.</p> <p>Programme work streams are well established and developing outputs in line with the programme plan, however there have been some delays to the plan due to resource issues.</p>
<p><b>Activity since last update</b> What has been done to date?</p>	<ul style="list-style-type: none"> <li>• The proof of concept work has been completed. This includes the identification of a preferred site for a multi-agency campus in Newtown and the testing of how the vision/concept could fit on the preferred site through different layout options. This external report and its recommendations were approved by PCC Cabinet on 19th February 2019.</li> <li>• First phase of public, community, staff and partner engagement complete. Engagement report developed.</li> <li>• A draft model of care has been co-produced with public, staff, partners and other key stakeholders. This has been approved by Programme Board for further engagement/feedback.</li> <li>• A draft case for change has been prepared this includes detailed wellbeing assessment and baseline service mapping.</li> <li>• Internal resource has been allocated to the programme, however there continue to be delays to securing additional key posts within the programme team, this is resulting in issues to delivery of the plan.</li> <li>• Programme governance arrangements are in place and have been reviewed and streamlined.</li> <li>• Business cases approved to accelerate the repatriation of looked after children and to accelerate targeted public health prevention to improve outcomes for children in north Powys.</li> <li>• The programme plan has been revised. Final dates for business cases are subject to securing external resource.</li> </ul>
<p><b>Activity for coming 3 months</b> What do you plan to do?</p>	<ul style="list-style-type: none"> <li>• Undertake phase 2 stakeholder engagement on the draft model of care.</li> <li>• Cabinet and Board approval of the final model of care.</li> <li>• Start detailed work on the business cases required to support the Multi-Agency Wellbeing Campus.</li> <li>• Programme resource plan fully implemented.</li> </ul>



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	<ul style="list-style-type: none"> <li>• Implement plans, agree evaluation measures and secure additional capacity to repatriate looked after children and accelerate targeted prevention.</li> <li>• Further development of revenue business cases to support other project areas targeted for acceleration of change.</li> <li>• Initiate discussions around the piloting of the PSB wellbeing steps 11 and 12.</li> <li>• Develop monitoring and evaluation framework for the programme.</li> </ul>
<p><b>Barriers</b></p> <p>Is something/someone getting in the way?</p>	<p>The programme timescales continue to be challenging with the current resource, focus of workstreams is now moving towards achieving the business case within the revised timescales.</p> <p>The programme team are mindful of organisational change taking place across partner organisations. Care is being taken to ensure that engagement with clinical, professional and managerial colleagues is carefully managed within a landscape of organisational change.</p>
<p><b>Issues for consideration by the PSB</b></p> <p>How can the PSB resolve the problem?</p>	<p>There are issues around resource which are being managed by the Programme Board.</p>
<p><b>Emerging stories</b></p> <p>Good news stories, something to share, examples of how the PSB is making a difference.</p>	<p>Outputs from the engagement events. Publication of the draft model of care.</p>

Date: 05/12/2019

Report approved by Hayley Thomas /Ali Bulman North Powys Programme Senior Responsible Officer