

Public Document Pack

Cabinet

Meeting Venue
Hybrid meeting - Zoom - County Hall

Meeting date
Tuesday, 10 December 2024

Meeting time
10.00 am

For further information please contact

steve.boyd@powys.gov.uk



County Hall
Llandrindod Wells
Powys
LD1 5LG

04/12/2024

Mae croeso i chi siarad yn Gymraeg neu yn Saesneg yn y cyfarfod.
Rhowch wybod pa iaith rydych am ei defnyddio erbyn hanner dydd, ddau ddiwrnod gwaith cyn y cyfarfod.
You are welcome to speak Welsh or English in the meeting.
Please inform us of which language you wish to use by noon, two working days before the meeting.

AGENDA

1.	APOLOGIES
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To receive apologies for absence.

2.	MINUTES
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To authorise the Chair to sign the minutes of the meetings held on 19th November and 26th November 2024 as correct records.

(Pages 3 - 8)

3.	DECLARATIONS OF INTEREST
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To receive any declarations of interest from Members relating to items to be considered on the agenda.

4.	PRESTEIGNE MEMORIAL HALL TRANSFER OF TRUSTEESHIP
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To consider a report by County Councillor Jake Berriman, Cabinet Member for a Connected Powys.

(Pages 9 - 34)

5.	STRATEGIC RISK REGISTER REPORT QUARTER 2 2024/2025
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To consider a report by County Councillor David Thomas, Cabinet Member for Finance and Corporate Transformation.

(Pages 35 - 72)

6.	QUARTER 2 TREASURY MANAGEMENT REPORT
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To consider a report by County Councillor David Thomas, Cabinet Member for Finance and Corporate Transformation.

(Pages 73 - 88)

7.	DELEGATED DECISIONS TAKEN SINCE THE LAST MEETING
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To note the delegated decisions taken since the last meeting.

(Pages 89 - 90)

8.	FORWARD WORK PROGRAMME
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To consider the Cabinet forward work programme.

(Pages 91 - 94)

MINUTES OF A MEETING OF THE CABINET HELD AT HYBRID MEETING - ZOOM - COUNTY HALL ON TUESDAY, 19 NOVEMBER 2024

PRESENT

County Councillor J Gibson-Watt (Chair)

County Councillors J Berriman, J Charlton, R Church, S Cox, S C Davies, M J Dorrance, P Roberts, D Selby and D A Thomas

In attendance: County Councillors B Baynham, J Brignell-Thorp (Cabinet Assistant), Aled Davies, Angela Davies, A Kennerley (Cabinet Assistant), A Williams

1.	APOLOGIES
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Apologies for absence were received from County Councillor Gary Mitchell, Chair of the Farms Estate Advisory Group and the Chief Executive.

2.	MINUTES
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The Leader was authorised to sign the minutes of the last meeting held on 29th October 2024 as a correct record.

3.	DECLARATIONS OF INTEREST
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There were no declarations of interest reported.

4.	COUNCIL TAX BASE FOR 2025/26
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Cabinet considered the Council Tax base for 2025/26. The Head of Corporate Services agreed to look into a request to calculate the Council Tax base in each of the locality areas.

RESOLVED

- 1. That the calculation of the Council Tax Base for the whole of its area for the year 2025-26 of £64,771.66. That the calculation of the Council Tax Base for each Town and Community Council contained within paragraph 4.2 of the report be approved to meet the legal requirement of the Council to set a Council Tax Base for 2025-26.**

5.	FINANCIAL FORECAST FOR THE YEAR ENDED 31ST MARCH 2025 (AS AT 30TH SEPTEMBER 2024)
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Cabinet considered the financial forecast for the year ended 31st March 2025 as at 30th September 2024. The report set out the reasons for the projected overspend position of £3.9 million if nothing changed. This was mostly due to forecast overspends on Adults Social Care (£2.9 million), Children's Services (£0.8 million), and the cost of borrowing (£1.3 million). The report also set out details of grants received and virements required.

The Director of Corporate Services confirmed that Cabinet would have details of the reserves held. In response to a challenge from the Cabinet on unachieved savings, she advised that Directors were preparing a report on the delivery of savings for Cabinet. The Director also confirmed that staffing levels were also kept under constant review.

County Councillor Aled Davies presented the recommendation of the Finance Panel that paragraph 7.4 of the report be incorporated into the recommendations, which the Cabinet Member for Finance and Corporate Transformation said he was happy to accept.

The Director of Social Services and Wellbeing reported on the pressures in Adult Social Care and Children's Services and the mitigating actions that had been taken. She confirmed that Directors of Social Services in Wales were lobbying Welsh Government on the costs being placed on local authorities by hospital discharges and the Home Office on the support needed for unaccompanied asylum-seeking children.

RESOLVED

- 1. That Cabinet note the current budget position and the projected full year forecast to the end of March 2024.**
- 2. That the grants set out in section 5.1 of the report and Appendix C are noted.**
- 3. That the virements set out in section 5.2 are approved and those in 5.3 agreed for recommendation to Council. This is to comply with the virement rules for budget movements as set out in the financial regulations.**
- 4. That a review of all budget lines be undertaken and where underspends are already being reported at Appendix A and are unlikely to change, or where income is higher than expected and projected to continue, the section 151 officer has delegated authority in consultation with the Portfolio Holder for Finance to freeze or realign these budgets for the remainder of this financial year.**
- 5. That Cabinet notes the budget position of Social Services and the actions proposed as set out in Appendix D to the report.**

6.	CAPITAL FORECAST 2024-25, AS AT 30TH SEPTEMBER 2024
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Cabinet considered an update on the financial position of the Council's capital programme for 2024/25 as at 30th September 2024.

7.	STAR SURVEY RESULTS
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Cabinet considered the results of the STAR survey of the Council's housing tenants, undertaken in 2023. The survey showed overall improvements in many areas of the services offered by the Council to its tenants. To further improve satisfaction, the Customer First programme was one of the top priorities for Housing Services in 2024-2025. This recognised that improvements still need to be made in communication between the Council and its tenants and all those who use Housing Services. The Deputy Leader and Cabinet Member for a Fairer Powys placed on record his thanks to the staff of the Housing Service.

RESOLVED that Cabinet accept the report and appendices for information and note the overall improvement in performance since 2021 and 2019.

8.	RECOMMENDATIONS FROM THE FARM ESTATE ADVISORY GROUP
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Cabinet received the recommendations of the Farm Estate Advisory Group. The Leader thanked County Councillor Gary Mitchell for the way he had chaired the Group and said that he was happy to accept the recommendations.

RESOLVED to accept the recommendations of the Farm Estate Advisory Group.

9.	DELEGATED DECISIONS TAKEN SINCE THE LAST MEETING
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Cabinet noted the delegated decisions taken since the last meeting.

10.	FORWARD WORK PROGRAMME
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Cabinet noted the forward work programme. The Head of Legal and Monitoring Officer would check whether the report on the response to the proposed new national park in North Wales could be dealt with as a delegated decision.

County Councillor J Gibson-Watt (Chair)

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MINUTES OF A MEETING OF THE CABINET HELD AT COUNTY HALL AND ON ZOOM ON TUESDAY, 26 NOVEMBER 2024

PRESENT

County Councillor J Gibson-Watt (Chair)

County Councillors J Berriman, J Charlton, R Church, S Cox, S C Davies, M J Dorrance, P Roberts and D Selby

In attendance: County Councillors B Baynham, A Davies and G Thomas

1. APOLOGIES

Apologies for absence were received from the Chief Executive who was on other Council business.

2. DECLARATIONS OF INTEREST

There were no declarations of interest reported.

3. ADDITIONAL LEARNING NEEDS (ALN) AND INCLUSION STRATEGIC PLAN 2024- 2030

Cabinet considered a new ALN and Inclusion Strategic Plan for Powys which aimed to create a comprehensive, inclusive, and equitable education system that meets the needs of all Powys learners, including those with Additional Learning Needs.

The Plan would be implemented through three workstreams:

- Workstream 1 focused on service improvement and development.
- Workstream 2 focused on learners who are Educated Other Than at School (EOTAS) and the Pupil Referral Unit (PRU).
- Workstream 3 which would explore the potential of creating a more integrated, accessible and supportive environment for learners, families, and the wider community, fostering a more inclusive and resilient society. The programme would explore the suitability of establishing new Inclusion Hubs across Powys that would integrate specialist support, ensuring accessibility and high-quality services for all learners.

Cabinet welcomed the ambition of the proposals. Cabinet asked about costs and officers advised that they were confident that workstreams 1 and 2 would deliver savings. Proposals for workstream 3 would be developed and brought to Cabinet with costings.

The Chair of the Learning and Skills Scrutiny Committee presented the recommendations of the joint meeting held with the Health and Care Scrutiny Committee. The Cabinet Member for a Learning Powys noted that many of the recommendations related to workstream 3 which required further work to be carried out. Responses would be provided to the Scrutiny Committees.

RESOLVED to approve the new ALN and Inclusion Strategic Plan 2024 -2030 as set out in Appendix 2 to the report, for immediate implementation.

County Councillor J Gibson-Watt (Chair)

CYNGOR SIR POWYS COUNTY COUNCIL.**CABINET EXECUTIVE
10th December 2024**

REPORT AUTHOR: County Councillor Jake Berriman
Cabinet Member for a Connected Powys

REPORT TITLE: Presteigne Memorial Hall – Amendment of the existing Charity Scheme, the appointment of individuals as Trustees of the Charity and the resignation of Powys County Council as Charity Trustee

REPORT FOR: Decision / Discussion / Information

1. Purpose

1.1 On 30th July 2024 Cabinet approved the following recommendations:

- a) to transfer the Trusteeship of Presteigne Memorial Hall from Powys County Council to a committee who will be able to manage and maintain the building for the local community.
- b) The approval to commission the services of an external legal specialist in Charity Law to guide and support the transfer.

1.2 The purpose of this report is for Cabinet, acting in its capacity as Trustee of the Charity known as Presteigne and District War Memorial Hall (“the Charity”) registered under Charity number 524469, to approve and to pass the Resolution (Appendix A) which formalises:

- a) The amendment of the administrative provisions of the Charity’s existing Scheme dated 30th November 1983 and included at Appendix 2 so that the amended Scheme is compatible with having individuals as trustees of the Charity;
- b) The appointment of four individuals as the Trustees of the Charity;
- c) The vesting of the land known as Presteigne and District War Memorial Hall, Station Road, Presteigne, Powys, LD8 2UG (“the Property”) in the Official Custodian for Charities; and
- d) The resignation of Powys County Council as trustee of the Charity.

2. Background

2.1 In 1953, a Declaration of Trust was created for the Presteigne Memorial Hall and within the document it states that the site was

bought by local representatives within the community for the use and benefit of the residents within the local community.

- 2.2 Powys County Council's predecessor, Radnor District Council became the Trustee of the Charity in November 1983 by way of a Charity Commission sealed Order (included in Appendix 2) and the Charity remains governed by this Scheme to date. Powys County Council do not own the Property but rather is the Trustee of the Charity.
- 2.3 The hall is a popular building in the local community and was run by a committee who had been undertaking and funding the day to day running, maintenance and the majority of the statutory inspections and remedials in the building.
- 2.4 At the beginning of 2023, the building transferred from the Regeneration Portfolio into the Strategic Property Portfolio of Powys County Council under Corporate Landlord responsibility.
- 2.5 In March 2023, Strategic Property were asked to visit the Property to undertake a building inspection. Unfortunately, the inspection identified that the Property was not compliant in a number of safety areas and had to be closed with immediate effect.
- 2.6 Since the closure of the building, Powys County Council has been working with individuals who were previously on the hall committee which had since disbanded, to carry out works to the building to ensure it is safe to re-open. These works have included the installation of a new fire alarm system and emergency lighting throughout the building, which has been funded by Powys County Council.
- 2.7 Further investigation of the legal documents revealed that Powys County Council as Trustee of the Charity is responsible and liable for all activities that take place in the hall and is not able to delegate its responsibilities to others, such as a hall committee.
- 2.8 Powys County Council is not able to manage the hall on a daily basis as this would involve a number of dedicated officers to ensure that the hall was managed effectively, efficiently and safe for visitors. Strategic Property do not have the resources to carry out this task.
- 2.9 When the building was closed in April 2023, it was discussed with the individuals who were members of the former hall committee that the trusteeship of the Charity should be transferred from Powys County Council to a new trustee or trustees who will take full financial control, responsibility and liability for the management of the hall on the basis that Powys County Council does not have the resources to effectively manage the building and ensure it is available for the public.
- 2.10 This option was considered, and the former hall committee held a public meeting on 16th January 2024 in the Youth Centre, Presteigne to

consult the public and obtain support from local groups, organisations and individuals for the transfer of the trusteeship from Powys County Council to a new Trustee or Trustees.

2.11 The public meeting was successful, and much support was received from local individuals, locally elected representatives and many groups and organisations, such as the Young Farmers Club, local market, Pantomime group and other organisations who have links with local churches, schools and sports clubs. Four individuals who have a knowledge of the building having been on the former hall committee requested to take over the trusteeship of the Charity from Powys County Council and these four individuals already meet once a month to discuss the management of the Property which includes future maintenance, policy, finance, marketing/social media, events, health and safety as well as other relevant matters.

2.12 On July 30th 2024, Cabinet approved the following recommendations:

- a) to transfer the Trusteeship of Presteigne Memorial Hall from Powys County Council to a committee who will be able to manage and maintain the building for the local community; and
- b) The approval to commission the services of an external legal specialist in Charity Commission Law to guide and support the transfer.

2.13 The documents required to action the transfer from Powys County Council to the four individuals are in Appendix A. The passing of the Resolution and amended Scheme will transfer the Trusteeship in the Charity from Powys County Council to the four individuals who will manage and maintain the Hall for community use.

2.14 The actions/ resolutions required to effect the transfer are as follows:-

- a) The current Scheme governing the Charity dated 30th November 1983 (Appendix 2) does not contain certain administrative provisions which make it compatible with having individuals as trustees rather than a sole corporate trustee. It also requires modernising to make it more user friendly and clear. Charity Commission guidance states that governing documents should be regularly reviewed and updated. As the current Scheme does not contain a power to amend, the Trustees will be passing a resolution using the statutory power conferred by section 280A Charities Act. Cabinet as Trustees are asked to consider the revised Scheme (Appendix 1) and if satisfied, will exercise their power under section 280A of the Charities Act 2011 to resolve that the amended Scheme (Appendix 1) be adopted as the governing document of the Charity and replace the current Scheme dated 30th November 1983 (Appendix 2).

- b) A resolution to appoint the proposed trustees named below and set out in paragraph 5.2 of the minutes in Appendix A as Trustees of the Charity for the terms set out next to their names to take effect from the close of the Cabinet meeting;

Sarah Jane Chilman for 2 years
Samantha Haden for 2 years
Geraldine Anne Fletcher for 2 years
Lynne Patricia Owens for 2 years

- c) To note that as the Charity is unincorporated, it cannot hold property in its own name and as a result, the Property should become vested in the Official Custodian for Charities to avoid the need to update the holding trustees each time the trustees of the Charity change, reducing financial and administrative burdens on the Charity. The Property is unregistered and so an application for first registration to HM Land Registry will be submitted; and
- d) To resolve that Powys County Council should resign as Trustee with immediate effect.

3. Advice

- 3.1 The building is not owned by Powys County Council, however as Powys County Council is the Charity Trustee, it is responsible and liable for all activities that take place in the Hall as Trustee, and is not able to delegate responsibilities to others under the current Scheme.
- 3.2 To re-open the building and manage the Hall would involve a number of dedicated Powys County Council Officers to ensure the Hall is managed effectively, efficiently and is safe for visitors. Strategic Property do not have the resources to carry out this task.
- 3.3 The four individuals who wish to take over the trusteeship of the Charity are committed to the management of the building (stated in 2.11 and 2.14 above) and are willing to become the Trustees of the Charity to ensure the Hall can re-open and can be used by the local community. Paragraph 2.1 of the amended scheme (Appendix 1) stipulates that the Charity shall be administered and managed subject to and in conformity with the provisions of this Scheme (as amended) by not less than three and not more than nine individuals who shall be the trustees of the Charity. This means that if the four individuals named in paragraph 2.14 (b) above take over the Trusteeship by Cabinet passing the required Resolution, they have the power to appoint further individuals to become trustees increasing the number from four up to a maximum of nine Trustees. The Trustees are solely responsible for the management of the Charity and building and there is no separate management committee appointed. Whilst the public can help with day-to-day tasks as volunteers under the strict supervision of the Trustees, under the amended Scheme, volunteers

would have no decision-making powers and should not be given any delegated powers or managerial responsibilities as this will rest with the appointed individual Trustees.

- 3.4 If the Charity Trusteeship is transferred from Powys County Council to the four named individual trustees and Powys County Council resigns as Charity Trustee, Powys County Council will not have any future liability or involvement with the Hall or the Charity and the Hall can be run by individuals from the local community for the benefit of the local community.

4. Resource Implications

- 4.1 There are currently staff resource implications within Strategic Property and the Legal department who are associating a large amount of time to this project. These are existing staff, but when the Trusteeship is transferred these resources can be relocated to other projects.
- 4.2 This project does not involve any digital resources.
- 4.3 Powys County Council is the Trustee of the Charity, we do not own the Property, therefore there are no physical resources involved that are in Powys County Council ownership. The transfer of the Charity Trusteeship will remove any future financial liability for the Council.
- 4.4 The Finance team have confirmed that there are no budgets associated with the running or capital costs for the building.
- 4.5 The Head of Finance notes that the report will remove any obligation for the Council to provide ongoing resources, and there are no identified budget savings that will be made from the proposal, but freeing up of internal staff time. The recommendation in the report is supported.

5. Legal implications

- 5.1 Bethan Jarman, Property Lawyer (Mid) has commented as follows:

As stated in this report, the Hall does not belong to Powys County Council and rather, the Council is the Trustee of the Charity. Any decision making of a local authority in the capacity of Charity Trustee is an executive function to be taken by Cabinet, unless Cabinet has delegated the function to a sub-committee. The legal department is not aware of any such delegation. Cabinet will need to pass the Resolutions set out in paragraph 2.14 and in the minutes at Appendix A to amend the Charity's governing Scheme in order to appoint the four individuals as Trustees of the Charity and to formalise the resignation of Powys County Council as Trustee of the Charity.

Powys County Council is obtaining specialist charity law advice on this matter from an external solicitor who is assisting the Council with the process, a decision which Cabinet made in July 2024. It is noted the external charity law solicitor acts on behalf of the Council as Charity Trustee and will not provide advice to the four individuals who are proposing to take over the Trusteeship from the Council as this would amount to a conflict. It has been made clear to the individuals that they have the option of seeking independent legal advice on the implications of the transfer of the trusteeship to them.

If Cabinet pass the required Resolutions, the Council's resignation as Trustee, the appointment of the four individuals as Trustees of the Charity and the adoption of the new Scheme as the governing document of the Charity will take place as soon as the Cabinet meeting ends in which the Resolutions are passed. The handover of control of the Charity takes place at the end of Cabinet's meeting if the Resolutions are passed. The Charity Commission does not need to approve the appointment of the new individual trustees, or the amended Scheme as the Object of the Charity is not being amended. There are administrative steps of updating the Charity Commission page for the Charity which can be dealt with after the Cabinet meeting by Strategic Property.

Appointing the four individuals as Trustees of the Charity and the Council resigning as Charity Trustee will pass legal responsibility for the Charity's management and administration to the four individual Trustees.

Advice from the external solicitor has been clear that if the Resolutions are passed and the trusteeship transfers from the Council to the four individuals, the trustees of the Charity are solely responsible for the management of the Charity and Hall and no separate management committee should be appointed. This has been made clear in written correspondence to the individuals. More individual trustees can be appointed up to a maximum of nine after the trusteeship transfers. Individual trustees should not delegate their authority or managerial responsibilities to volunteers or a committee however, volunteers can assist with non-managerial tasks provided they do not have decision making powers.

As the Charity is unincorporated, it cannot hold property in its own name. On that basis, the property should in future be vested in the Official Custodian for Charities. The Property is not currently registered, and an application has been submitted to HM Land Registry for first registration of the Property to be registered in the name of the Official Custodian for Charities on trust for the Charity.

- 5.2 The Head of Legal Services and the Monitoring Officer has commented as follows: "I note the legal comment and support the recommendations."

6. Climate Change & Nature Implications

- 6.1 Strategic Property have been successful in obtaining funding from the Shared Prosperity Fund Community Hall Decarbonisation Improvement Scheme, to upgrade the lighting in the building to LED and to upgrade the hot water boiler.
- 6.2 Any future service delivery and resilience for the local community will be the responsibility of the new trustees of the Charity.

7. Data Protection

- 7.1 We are not aware that any process will involve the processing of personal data.

8. Comment from local member(s)

- 8.1 Cllr Beverly Baynham has commented as below:
- 8.2 As the local member for the Presteigne Ward I would like to support the transfer of The Memorial Hall to the new Trustees. I am extremely grateful to the new committee that has been formed and for all the work they have done to date to prepare for the transfer and the re-opening of the hall. It is an excellent example of community work that I am sure will be very successful and ensure the future of the hall.

9. Impact Assessment

- 9.1 An Impact Assessment is not required as the services being made available, the way in which they are delivered are not being altered by Powys County Council.

10. Recommendation

- 10.1 **Cabinet acting as Trustees of the Charity resolve as follows:**
- a) To exercise the power under section 280A of the Charities Act 2011 to modify the Charity Scheme as set out in Appendix 1 to become the governing document of the Charity with immediate effect;**
 - b) To appoint the four individuals named in paragraph 2.14 as Trustees of the Charity for the terms set out next to their names, with immediate effect; and**
 - c) Powys County Council resign as Trustee of the Charity with immediate effect.**

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Head of Service:	Gwilym Davies
Corporate Director:	Matt Perry

CABINET REPORT NEW TEMPLATE

Appendix A

Charity number: 524469

PRESTEIGNE AND DISTRICT WAR MEMORIAL HALL (the “Charity”)

Minutes of a meeting of trustee of the Charity (“Trustee”) held at [] on [] 2024 at [:]am/pm

Present: [NAMES]

In attendance:

1. INTRODUCTION AND QUORUM

1.1 [] was appointed Chair of the meeting and chaired the meeting throughout.

1.2 The Chair reported that notice of the meeting had been provided to the Trustee. The Chair confirmed that a quorum was present and that the meeting could accordingly proceed to business

2. CONFLICTS OF INTEREST

2.1 No declarations of interest in any matters proposed for discussion were or had been received from any of the Trustees.

OR [delete as appropriate]

2.2 The following Councillors declared the nature and extent of their interests in the proposed transaction with the Charity as follows:

Name	Nature and Extent of Interest

3. **BUSINESS OF THE MEETING**

3.1 It was noted that the Charity is governed by a Scheme dated 30 November 1983 (“the Scheme”).

3.2 The Chair reported that the business of the meeting was to consider and, if thought fit:

3.2.1 to appoint individuals as the Trustees of the Charity;

3.2.2 to amend the administrative provisions of the Scheme to be compatible with having individuals as trustees of the Charity;

3.2.3 to vest the land known as Presteigne and District War Memorial Hall, Station Road, Presteigne, Powys LD8 2UG (“the Property”) in the Official Custodian for Charities;

3.2.4 that Powys County Council resign as trustee of the Charity.

4. **MODIFICATIONS TO ADMINISTRATIVE POWERS AND PROCEDURES OF THE CHARITY**

4.1 The Trustee noted that the Scheme currently names Radnor District Council, which has become Powys County Council, as the Trustee of the Charity.

4.2 The Trustees noted that certain administrative provisions in the Scheme would need to be amended to make it compatible with having individuals as trustees rather than a sole corporate trustee.

4.3 As the Scheme does not contain a power to amendment, the Trustee will be passing the resolutions using the statutory power conferred by section 280A Charities Act 2011.

4.4 The Trustee considered the revised Scheme prepared by the Charity’s solicitors, set out at Appendix 1, which would replace the current Scheme set out in Appendix 2.

4.5 In exercise of their power under section 280A of the Charities Act 2011, IT WAS RESOLVED that the administrative powers and procedures be simultaneously modified in the Scheme such that the Scheme set out in Appendix 1 be adopted as the governing document of the Charity.

5. **APPOINTMENT OF TRUSTEES**

5.1 The Trustee noted that four individuals from the community had agreed to become Trustees of the Charity.

5.2 The following individuals have expressed their willingness to become the new trustees of the Charity and so are proposed to be appointed as trustees for the initial terms set out next to their names:

Sarah Jane Chilman	for 2 years
Samantha Haden	for 2 years
Geraldine Anne Fletcher	for 2 years
Lynne Patricia Owens	for 2 years

5.3 IT WAS RESOLVED that the proposed trustees set out in paragraph 5.2 be appointed as trustees of the Charity for the terms set out next to their names, to take effect immediately.

6. **PROPERTY**

6.1 The Trustee noted that the Property was held by Powys County Council as trustee of the Charity. To avoid confusion in future, the Trustee has vested the Property in the Official Custodian for Charities. It was noted that an application has been submitted to HM Land Registry for first registration of the Property to be registered in the name of the Official Custodian for Charities on trust for the Charity.

7. **RESIGNATION OF TRUSTEE**

7.1 The Trustee noted that as a result of the amendments to the Scheme, Powys County Council was no longer named as the trustee of the Charity. It was agreed that Powys County Council should resign as trustee of the Charity so that it can be managed by individuals.

7.2 IT WAS RESOLVED that Powys County Council resign as trustee with immediate effect.

8. **FILING**

8.1 IT WAS RESOLVED that the [secretary]/[Charity's solicitor] be instructed to arrange for the filing with the Charity Commission of this resolution and the updated Scheme.

9. **MEETING CLOSE**

9.1 There being no further business the meeting then ended.

.....

Chair

Date:

APPENDIX 1

SCHEME DATED 30 NOVEMBER 1983 AS AMENDED [] 2024

PRESTEIGNE AND DISTRICT WAR MEMORIAL HALL (Charity number: 524469) (“the Charity”)

1. OBJECTS

- 1.1 The object of the Charity shall be the provision and maintenance of a village hall for the use of the inhabitants of the area of benefit and the neighbourhood thereof without distinction of political, religious or other opinions, including use for meetings, lectures and classes and for other forms of recreation and leisure time occupation with the object of improving the conditions of life for the said inhabitants.
- 1.2 The said land with the buildings thereon shall be held upon trust for the purpose of a village hall as aforesaid.
- 1.3 In this Scheme the expression “area of benefit” shall mean the area comprising the Communities of Presteigne and Whitton, both in the County of Powys and the Parishes of Byton, Combe, Kinsham, Knill, Stapleton and Rodd, Nash and Little Brampton all in the County of Hereford and Worcester.

2. ADMINISTRATION OF THE CHARITY

- 2.1 The Charity shall be administered and managed subject to and in conformity with the provisions of this Scheme (as amended) by not less than three and not more than nine individuals who shall be the trustees of the Charity.

2.2 Appointment of trustees

2.2.1 Every trustee shall be appointed by a resolution at a properly convened meeting of the Charity and shall serve for a term of two years.

2.2.2 In selecting individuals for appointment as trustees, the trustees must have regard to the skills, knowledge and experience needed for the effective administration of the charity.

2.2.3 The trustees must keep a record of the name and address and the dates of appointment, re-appointment and retirement of each trustee.

2.2.4 The trustees must make available to each new trustee, on his or her first appointment:

- (i) a copy of this Scheme and any amendments made to it;
- (ii) a copy of the charity's latest report and statement of accounts.

2.3 Eligibility for trusteeship

2.3.1 No one shall be appointed as a trustee:

- (a) if he or she is under the age of 18 years; or
- (b) if he or she would at once be disqualified from office under the provisions of clause 2.4 of this Scheme.

2.3.2 No one shall be entitled to act as a trustee whether on appointment or on any re-appointment as trustee until he or she has expressly acknowledged, in whatever way the trustees decide, his or her acceptance of the office of trustee of the charity

2.4 Termination of Trusteeship

A trustee shall cease to hold office if he or she:

2.4.1 is disqualified for acting as a trustee by virtue of sections 178 and 179 of the Charities Act 2011 or any statutory re-enactment or modification of that provision;

2.4.2 in the written opinion, given to the charity, of a registered medical practitioner treating that person, has become physically or mentally incapable of acting as a trustee and may remain so for more than three months;

2.4.3 is absent without the permission of the trustees from all their meetings held within a period of six months and the trustees resolve that his or her office be vacated; or

2.4.4 notifies to the trustees a wish to resign (but only if enough trustees will remain in office when the notice of resignation takes effect to form a quorum for meetings).

2.5 Vacancies

If a vacancy occurs the trustees must note the fact in the minutes of their next meeting. Any eligible trustee may be re-appointed. If the number of trustees falls below the quorum in Clause 5.5, none of the powers or discretions conferred by this Scheme or by law on the trustees shall be exercisable by the remaining trustees except the power to appoint new trustees.

3. POWERS

In addition to any other powers they have, the trustees may exercise any of the following powers in order to further the objects (but not for any other purpose):

3.1.1 to raise funds. In exercising this power, the trustees must not undertake any taxable permanent trading activity and must comply with any relevant statutory regulations;

3.1.2 to buy, take on lease or in exchange, hire or otherwise acquire property and to maintain and equip it for use;

3.1.3 to sell, lease or otherwise dispose of all or any part of the property belonging to the charity. In exercising this power, the trustees must comply as appropriate with sections 117 - 122 of the Charities Act 2011;

3.1.4 to borrow money and to charge the whole or any part of the property belonging to the charity as security for repayment of the money borrowed. The trustees must comply as appropriate with sections 124 - 126 of the Charities Act 2011 if they wish to mortgage land owned by the charity;

3.1.5 to co-operate with other charities, voluntary bodies and statutory authorities and to exchange information and advice with them;

3.1.6 to establish or support any charitable trusts, associations or institutions formed for any of the charitable purposes included in the objects;

3.1.7 to acquire, merge with or enter into any partnership or joint venture arrangement with any other charity formed for any of the objects;

3.1.8 to create such advisory committees as the trustees think fit;

3.1.9 to employ and remunerate such staff as are necessary for carrying out the work of the charity;

3.1.10 to do any other lawful thing that is necessary or desirable for the achievement of the objects.

3.2 Nothing in this Scheme restricts or excludes the exercise by the trustees of the powers given by the Trustee Act 2000 as regards investment, the acquisition or disposal of land and the employment of agents, nominees and custodians.

4. VESTING

Any land or property held by the Charity may be vested in the trustees or in the Official Custodian for Charities for all the estate and interest therein belonging to or held in trust for the Charity.

5. MEETINGS OF THE TRUSTEES

5.1 Ordinary meetings

The trustees must hold at least two ordinary meetings each year. One such meeting in each year must involve the physical presence of those trustees who attend the meeting. Other meetings may take such form, including videoconferencing, as the trustees decide provided that the form chosen enables the trustees both to see and to hear each other.

5.2 Calling meetings

The trustees must arrange at each of their meetings the date, time and place of their next meeting, unless such arrangements have already been made. Ordinary meetings may also be called at any time by the person

elected to chair meetings of the trustees or by any two trustees. In that case not less than ten days' clear notice must be given to the other trustees.

5.3 Special meeting

A special meeting may be called at any time by the person elected to chair meetings of the trustees or by any two trustees. Not less than four days' clear notice must be given to the other trustees of the matters to be discussed at the meeting. However, if those matters include the appointment of a trustee or a proposal to amend any of the trusts of this Scheme, not less than 21 days' notice must be given. A special meeting may be called to take place immediately after or before an ordinary meeting.

5.4 Chairing of meetings

5.4.1 The trustees at their first ordinary meeting in each year must elect one of their number to chair their meetings. The person elected shall always be eligible for re-election. If that person is not present within ten minutes after the time appointed for holding a meeting, or if no one has been elected, or if the person elected has ceased to be a trustee, the trustees present must choose one of their number to chair the meeting.

5.4.2 The person elected to chair meetings of the trustees shall have no other additional functions or powers except those conferred by this Scheme or delegated to him or her by the trustees.

5.5 Quorum

5.5.1 Subject to the following provision of this clause, no business shall be conducted at a meeting of the trustees unless at least one-third of the total number of trustees at the time, or two trustees (whichever is the greater) are present throughout the meeting.

5.5.2 The trustees may make regulations specifying different quorums for meetings dealing with different types of business.

5.6 Voting

At meetings, decisions must be made by a majority of the trustees present and voting on the question. In the case of an equality of votes, the person who chairs the meeting shall have a casting vote.

6. CONFLICTS OF INTERESTS AND CONFLICTS OF LOYALTIES

6.1 A charity trustee must:

6.1.1 declare the nature and extent of any interest, direct or indirect, which he or she has in a proposed transaction or arrangement with the charity or in any transaction or arrangement entered into by the charity which has not been previously declared; and

6.1.2 absent himself or herself from any discussions of the charity trustees in which it is possible that a conflict will arise between his or her duty to act solely in the interests of the charity and any personal interest (including but not limited to any personal financial interest).

6.2 Any charity trustee absenting himself or herself from any discussions in accordance with this clause must not vote or be counted as part of the quorum in any decision of the charity trustees on the matter.

7. SAVING PROVISIONS

7.1 Subject to sub-clause (2) of this clause, all decisions of the charity trustees, or of a committee of the charity trustees, shall be valid notwithstanding the participation in any vote of a charity trustee:

- (a) who is disqualified from holding office;
- (b) who had previously retired or who had been obliged by this Scheme to vacate office;
- (c) who was not entitled to vote on the matter, whether by reason of a conflict of interests or otherwise

if without the vote of that charity trustee and that charity trustee being counted in the quorum, the decision has been made by a majority of the charity trustees at a quorate meeting.

7.2 Sub-clause (1) of this clause does not permit a charity trustee to keep any benefit that may be conferred upon him or her by a resolution of the charity

trustees or of a committee of charity trustees if, but for sub-clause (1), the resolution would have been void, or if the charity trustee has not complied with clause 6 (Conflicts of interests and conflicts of loyalties).

8. **MINUTES**

The trustees must keep minutes, in books kept for the purpose or by such other means as the trustees decide, of the proceedings at their meetings. In the minutes the trustees must record their decisions and, where appropriate, the reasons for those decisions. The trustees must approve the minutes in accordance with the procedures, laid down in regulations made under clause 9 of this Scheme.

9. **REGULATIONS**

9.1 Within the limits prescribed by this Scheme, the trustees may from time to time make and alter regulations for the management of the said village hall including rules setting out the terms and conditions upon which the same may be used and the sum (if any) to be paid for such use.

9.2 The trustees may from time to time make regulations for the management of the charity and for the conduct of their business, including

- (a) the calling of meetings;
- (b) methods of making decisions in order to deal with cases or urgency when a meeting is impractical;
- (c) the deposit of money at a bank;
- (d) the custody of documents; and
- (e) the keeping and authenticating of records. (If regulations made under this clause permit records of the charity to be kept in electronic form and requires a trustee to sign the record, the regulations must specify a method of recording the signature that enables it to be properly authenticated.)

9.3 The trustees must not make regulations which are inconsistent with anything in this Scheme.

10. **INSURANCE**

The trustees shall insure the said building and the furniture and effects therein to the full value thereof against fire and other usual risks and shall suitably insure against risks arising out of the ownership of property and employment of persons.

11. **APPLICATION OF INCOME**

11.1 The trustees must apply the income and, at their discretion all or part of the capital, of the charity in furthering the objects.

11.2 A trustee is entitled to be reimbursed out of the property of the charity or may pay out of such property reasonable expenses properly incurred by him or her when acting on behalf of the charity.

11.3 A trustee may benefit from trustee indemnity insurance cover purchased at the charity's expense in accordance with, and subject to the conditions in, section 189 of the Charities Act 2011.

12. **ACCOUNTS, ANNUAL REPORT AND ANNUAL RETURN**

12.1 The trustees must comply with their obligations under the Charities Act 2011 with regard to:

- (a) the keeping of accounting records for the charity;
- (b) the preparation of annual statements of account for the charity;
- (c) the auditing or independent examination of the statements of account of the charity;
- (d) the transmission of the statements of account of the charity to the Commission;
- (e) the preparation of an Annual Report and its transmission to the Commission;
- (f) the preparation of an Annual Return and its transmission to the Commission.

13. **SALE**

If the said land and buildings or any part thereof shall no longer be required for use in furthering the object of the Charity the trustee may sell the same or any such part as aforesaid subject nevertheless to the authority of any further Order or Orders of the Charity Commission.

14. **PROCEEDS OF SALE**

The trustees shall apply the clear proceeds of any such sale as aforesaid either in the purchase of other land and buildings to be held upon the trusts of the Scheme or for such other charitable purposes for the benefit of the inhabitants of the area of benefit as the Commissioners may approve.

15. **AMENDMENT OF SCHEME**

15.1 The trustees may amend the provisions of this Scheme, provided that:

- (a) no amendment may be made to clause 1 (Objects) or this clause without the prior consent in writing of the Commission; and
- (b) no amendment may be made that would have the effect of making the Charity cease to be a charity at law.
- (c) no amendment may be made to alter the objects if the change would undermine or work against the previous objects of the charity.

15.2 Any amendment of this Scheme must be made by a decision of the trustees made at a special meeting.

15.3 The trustees must send to the Commission a copy of the Scheme effecting any amendment made under this clause within three months of it being made.

APPENDIX 2

Sealed 30th November 1983.

N332(S).
83.

County - Powys.
Place - Presteigne.
Charity - Presteigne and
District War
Memorial Hall.



L3.
524,469/1.

Stamp 50p

Scheme including appointment of
Trustee and vesting.

C H A R I T Y C O M M I S S I O N .

In the matter of the Charity known as the Presteigne
and District War Memorial Hall, at
Presteigne, in the County of Powys, regulated
by a declaration of trust dated the 1st
September 1953; and
In the matter of the Charities Act, 1960.

THE CHARITY COMMISSIONERS FOR ENGLAND AND WALES
HEREBY ORDER that the following Scheme be approved and
established as the Scheme for the regulation of the above-
mentioned Charity:-

S C H E M E .

1. Administration of Charity. - The above-mentioned
Charity and the property thereof specified in the schedule
hereto and all other the property (if any) of the Charity
shall be administered and managed subject to and in
conformity with the provisions of this Scheme by the
Radnor District Council who shall be the Trustee of the
Charity.

2. Vesting. - The land specified in the said schedule
is hereby vested in the Trustee for all the estate and
interest therein belonging to or held in trust for the
Charity and the Official Custodian for Charities is
hereby discharged from his trusteeship with respect to
the said land.

N956 7.9.83CHx(1)

3. Area of benefit. - In this Scheme the expression "area of benefit" shall mean the area comprising the Communities of Presteigne and Whitton, both in the County of Powys and the Parishes of Byton, Combe, Kinsham, Knill, Stapleton and Rodd, Nash and Little Brampton all in the County of Hereford and Worcester.

4. Object. - (1) The object of the Charity shall be the provision and maintenance of a village hall for the use of the inhabitants of the area of benefit and the neighbourhood thereof without distinction of political, religious or other opinions, including use for meetings, lectures and classes, and for other forms of recreation and leisure-time occupation, with the object of improving the conditions of life for the said inhabitants.

(2) The said land with the buildings thereon shall be held upon trust for the purposes of a village hall as aforesaid.

5. Regulations. - Within the limits prescribed by this Scheme the Trustee may from time to time make and alter regulations for the management of the said village hall including rules setting out the terms and conditions upon which the same may be used and the sum (if any) to be paid for such use.

6. Insurance. - The Trustee shall insure the said building and the furniture and effects therein to the full value thereof against fire and other usual risks and shall suitably insure against risks arising out of ownership of property and employment of persons.

7. Application of income. - The Trustee shall apply the clear income of the Charity in furthering the said object.

8. Sale. - If the said land and buildings or any part thereof shall no longer be required for use in furthering the object of the Charity the Trustee may sell the same or any such part as aforesaid subject nevertheless to the authority of any further Order or Orders of the Charity Commissioners.

N956 7.9.83CHx(1)

9. Proceeds of sale. - The Trustee shall apply the clear proceeds of any such sale as aforesaid either in the purchase of other land and buildings to be held upon the trusts of this Scheme or for such other charitable purposes for the benefit of the inhabitants of the area of benefit as the Commissioners may approve.

10. Questions under Scheme. - Any question as to the construction of this Scheme or as to the regularity or the validity of any acts done or about to be done under this Scheme shall be determined by the Commissioners upon such application made to them for the purpose as they think sufficient.

S C H E D U L E.

The following adjoining land situate at Presteigne in the County of Powys being the land comprised in a conveyance dated the 4th December 1952 and made between the Presteigne Produce Company Limited of the first part John Gilbert Owens of the second part and Ralph James Walker and Norman Frederick Reay of the third part with the building since erected thereon known as Presteigne and District War Memorial Hall:

1. Land containing 1 rood and 4 perches or thereabouts being part of the land numbered 87 on the Ordnance Survey map (1928 edition).
2. Land containing 320 square yards or thereabouts being part of the land numbered 86 on the said edition of the said map.

£605 cash on deposit account at the Presteigne branch of Lloyds Bank plc being accumulations of income.

Note. - The above-mentioned land is vested in the Official Custodian for Charities by virtue of an Order of the Charity Commissioners of the 11th May 1954 as affected by the provisions of the Charities Act, 1960.

N956 7.9.83CHx(1)

Sealed by Order of the Commissioners this 30th day
of November 1983.



L.

Neil M. Makengy

ASSISTANT COMMISSIONER

N956 CHx(1)

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CYNGOR SIR POWYS COUNTY COUNCIL.

CABINET EXECUTIVE
Tuesday 10th December 2024

REPORT AUTHOR: County Councillor Cllr David Thomas
Portfolio Holder for Cabinet Member for Finance and Corporate Transformation

REPORT TITLE: Strategic Risk Register Report Quarter 2 2024/2025

REPORT FOR: Decision

1. Purpose

- 1.1 The purpose of this report is to set out the Council's latest position on managing its key risks, contained in the Strategic Risk Register (SRR).

2. Background

- 2.1 Our Strategic Risk Register is key to safeguarding the organisation and building resilience into our services. At a time when the Council has faced and is still facing tough challenges, the effective management of risk is needed more than ever. A risk-managed approach to decision making will help us to achieve the well-being objectives in Stronger, Fairer, Greener: Our Corporate plan, deliver services more efficiently and using innovative and cost-effective means.

3. Advice

- 3.1 To ensure a risk managed approach to decision making and good governance of the Council, it is proposed that Cabinet.
- Review progress to mitigate strategic risks
 - Review SRR proposals

Review of progress to mitigate Strategic Risks

- 3.2 As at the end of quarter 2 2024-2025, there are 15 risks on the strategic risk register and all strategic risk owners have been asked to provide a short summary of progress since last quarter, to give assurance that mitigating actions are being actioned and monitored.
- 3.3 Please see appendix A for full details of the 15 strategic risks including the mitigating actions identified to control them and progress reviews.
- 3.4 Please see appendix B to view a heat map which presents the results of the quarter 2 risk assessment process visually. It highlights (for the

residual risks) 9 risks are currently sitting in the pink upper right quadrant area which means they have a score of 15 or above.

3.5 No strategic risk rating has changed this quarter.

4. Resource Implications

4.1 There are no direct resource implications in relation to this report however all risk owners need to consider the resource implications of managing the risk and decide if the best course of action is to tolerate or treat.

4.2 The Strategic Risk Register outlines the key risks to the Council's activities, as well as risk to delivery of objectives contained within the Corporate Improvement Plan. There are no direct financial implications from the report, and financial risks are highlighted as needed, although these may arise as new risks are identified on an on-going basis.

4.3 The Head of Finance notes the comment above, financial implications are identified through the relevant service and are considered through the financial management processes in line with the authority's financial regulations. All services are considering the financial impact of any risks that are expected to continue through 2024/25 and beyond in their Service Integrated Business Plans.

5. Legal implications

5.1 Legal: The recommendation is supported from a legal point of view

5.2 The Head of Legal Services and the Monitoring Officer has commented as follows: I note the legal comment and support the recommendation

6. Climate Change and Nature Implications

There is a strategic risk regarding climate and another on nature. Both topics are considered by all services when assessing and managing risk.

7. Data Protection

7.1 N/A

8. Comment from local member(s)

8.1 N/A

9. Integrated Impact Assessment

9.1 N/A. The Service Risk Register is not setting out any changes or proposals to service delivery.

10. Recommendation

It is recommended that Cabinet notes the current Strategic Risk Register in Appendix A and B

Considers and approves (is satisfied with) the progress against mitigating actions for quarter 2.

The recommendation above will ensure:

- **Appropriate understanding and management of strategic risks which could prevent us from achieving our objectives**
- **A risk managed approach to decision making and good governance of the Council**

Contact Officer: Jane Thomas, Director of Corporate Services

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Email: Jane.Thomas@powys.gov.uk

Head of Service: Anne Phillips

Corporate Director: Jane Thomas, Director of Corporate Services

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Strategic Risk Register

Strategic Risk Register					Uncontro	Current	Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio Director or Head of Service			Control or Action	
ASC0064 Nina Davies	IF Welsh Community Care Information System (WCCIS) is not fit for purpose, then it will impact upon service area's ability to carry out our statutory operational duties.	<ul style="list-style-type: none"> Veracity of decision making around adults and children in Powys could be compromised, leading to poor outcomes The safeguarding of children and adults in Powys could be compromised There could be significant delays in securing time critical packages of care Our ability to manage transfers of people from hospital to the community could be compromised We may not be able to respond effectively to out of hours emergencies There may be delays in making decisions and taking action to keep children safe Staff morale could be affected, leading to increased sickness absence and staff leaving Potential for reputational damage to the council and negative impact on our ability to recruit and retain social workers. Additional financial pressure due to not being able to utilise all staff/agency staff efficiently while the system is down 	<p>21/10/2024 Review Summary: The tender for the new Powys social care management system has closed, and the tenders are now being evaluated. The outcome of the tender process will be known in November with potential award before the end of the calendar year. Work continues on the data cleansing and with national workstreams.</p> <p>19/07/2024 Review Summary: Considerable work ongoing at a national level, being led by WLGA and ADSS Cymru. As a result, Powys now going to market as an individual region; EOI has been published with full tender documents due to be published shortly. Powys remains within the national approach, known as Connecting Care, and WG have confirmed the approach to market will not impact funding decisions. Detailed timescales and funding implications will be known in the autumn, work continues in preparation in terms of data cleansing, with increased focus nationally on data migration.</p> <p>19/04/2024 Review Summary: Concerns have significantly increased regarding the National Teams progress, timescales, and procurement approach. Consideration underway regarding PCC's direction and approach. This is now critical with current system end of life in January 2026.</p>	<p>Cllr Sian Cox</p> <p>Nina Davies</p>	<p>20</p> <p>20</p>	<ul style="list-style-type: none"> Data cleansing activity taking place to improve information accuracy Tendering for a replacement system with a full fit for purpose system specification Follow correct change management processes Performance issues raised to Welsh Government through SBAR Monthly Contract review meetings with Supplier Internal Review Admin support to update records after down time 	<p>Action In Progress</p> <p>Action In Progress</p> <p>Action Completed</p> <p>Action Completed</p> <p>Action Completed</p> <p>Action Completed</p> <p>Control In Place</p>	

Strategic Risk Register				Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Uncontro Current	Control or Action
			<p>02/01/2024</p> <p>Qtr 3 2023/24 Review Summary: Progress is being made by National Team with regards to a future commissioned system, with significant number of Local Authorities and Health Boards across Wales also looking to be part of this solution (lead by the National Team). Welsh Government is expected to confirm timescales and potential funding in Q4. Powys County Council potential to be part of early adopter programme.</p> <p>A residual score of 20 has been given using the corporate Risk Assessment matrix. It was felt by Corporate Leadership Team and the service that the current likelihood is a 4, due to an evaluation of the risks probability, based on past events and ability to mitigate which predominately sits with Welsh Government. The impact is currently severe due to the nature of the risks impact (based on actual experience and service knowledge) and our ability to manage mitigation when the system is down. A verbal explanation of how the score for Qtr 2 was decided upon was given to Health and Care Scrutiny committee in Dec 23 by the Director of Social Services and remains the same.</p>		

Strategic Risk Register					Controls and Actions		
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Uncontro	Current	
				Director or Head of Service	Control or Action	Status	
ASC0066 Rachel Evans Escalated From :- Powys County Council	IF a Social Care provider(s) fail THEN the pressure on care homes, domiciliary care providers, supported living and other providers would become unsustainable.	Potential of care services becoming unviable and not sustainable, resulting in requirement to support residents to access different services/care homes etc. Potential of care staff not being paid. Potential of harm to residents in having to be moved or having care provider unavailability. Potential of financial implications to residents, Council and local economy. Potential of reputational damage. Potential of increased failure and a large number of care staff not being paid appropriately	17/10/2024 Review Summary: The mitigation actions in place are sufficiently robust to provide early alert and identify signs of provider failure to be able to respond quickly and reduce failure occurring. In addition, the contingency arrangements such as increased use of direct payments are also more assured given the programme of work taking place to ensure these arrangements are working well. In addition the ability to provide and support direct payments managed accounts and payroll has improved further to transformation which further supports a contingency in the event of a failing service.	Cllr Sian Cox Nina Davies	20 12	<ul style="list-style-type: none"> The Fair Cost of Care summary Programme of work underway to determine the future levels of demand and optimum model required for powys owned care homes Care Home Support Care Home Staffing and Resilience Review Direct Payment Support Scheme Weekly high cost placement meeting Collaborative working with PTHB Joint Support for Residents and Care Homes 	<ul style="list-style-type: none"> Action In Progress Action In Progress Action In Progress Action In Progress Action In Progress Action Completed Control In Place Control In Place Control In Place

Strategic Risk Register				Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Uncontro Current	Control or Action
			<p>16/07/2024</p> <p>Review Summary: The mitigation actions in place are sufficiently robust to provide early alert and identify signs of provider failure to be able to respond quickly and reduce failure occurring. In addition, the contingency arrangements such as increased use of direct payments are also more assured given the programme of work taking place to ensure these arrangements are working well. In addition there are other mitigating actions in place that support service providers:</p> <ul style="list-style-type: none"> Regular multi-disciplinary meetings with other funding organisations Regular 'System Flow' meetings which identifies services at risk Regular meetings with Provider organisations both collectively with other organisations and individually to understand their pressures with a view to responding quickly to reducing these issues Working closely with Provider organisations and supporting them to improve the quality of their service Ensuring that they have robust business continuity plans in place <p>However, even with all the mitigating actions, there remains a degree of risk that is difficult to control and relates to wider system pressures such as increased demand for services, complexity of need, short term Healthcare workforce industrial action, cost of living costs and supply chain for example and as such the risk level remains unchanged. Close monitoring will continue to ensure the risk is managed.</p>		

Strategic Risk Register				Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Uncontro Current	Control or Action
			<p>08/04/2024</p> <p>Review Summary: The mitigation actions in place are sufficiently robust to provide early alert and identify signs of provider failure to be able to respond quickly and reduce failure occurring. In addition, the contingency arrangements such as increased use of direct payments are also more assured given the programme of work taking place to ensure these arrangements are working well. In addition there are other mitigating actions in place that support service providers:</p> <ul style="list-style-type: none"> Regular multi-disciplinary meetings with other funding organisations Regular 'System Flow' meetings which identifies services at risk Regular meetings with Provider organisations both collectively with other organisations and individually to understand their pressures with a view to responding quickly to reducing these issues Working closely with Provider organisations and supporting them to improve the quality of their service Ensuring that they have robust business continuity plans in place <p>However, even with all the mitigating actions, there remains a degree of risk that is difficult to control and relates to wider system pressures such as increased demand for services, complexity of need, short term Healthcare workforce industrial action, cost of living costs and supply chain for example and as such the risk level remains unchanged. Close monitoring will continue to ensure the risk is managed.</p>		

Strategic Risk Register				Uncontro	Current	Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Director or Head of Service	Control or Action	Status
ASC0071 Sharon Frewin Escalated From :- Powys County Council	If there is insufficient capacity to respond to the longer term demand in ADULTS' services in timely manner	Then the Local Authority will be unable to discharge its statutory duty, safeguard adults, maintain the resilience of the workforce and delivery on transformation then citizens may be at risk of harm: - because they would not have their needs met and be at risk of deconditioning - Quality of services may reduce - Fined - Failure to listen to citizens' views - Unpaid carers may fail to provide care resulting in requirement for LA provision - Untrained staff may provide service users at risk - Individuals who lack capacity may be deprived of liberty without authority - More people may become unwell due to COVID-19 - Increased complaints - Inability to facilitate hospital discharges in a timely manner	21/10/2024 Review Summary: This risk remains high, although those waiting to be allocated has fallen there is still a delay in the completion of assessments due to an increase in complexity. We have seen a significant increase in the capacity of the external domiciliary care market, we are currently providing over 1500 more hours of support a week and the waiting list has fallen from 122 in April to 85 in September. There has been an increase in demand for residential and nursing home placements with an additional 57 beds being commissioned since April. Within the county 92% of the beds available are occupied and we have little if any nursing /EMI availability. Work continues on our transformation programme to develop more efficient and effectivity community provision. 16/07/2024 Review Summary: Risks remain high although additional resources in the Hospital Discharge Team has made an impact the community teams still have significant numbers awaiting assessment and work needs to be undertaken via the locality project to develop more efficient operational systems. We have seen some movement in both the internal and external Domiciliary care market with more hours being provided however this is still not meeting the demand. 17/04/2024 Review Summary: Qtr 4 23/24 Risks remain high with a significant increase in the pressures associated with hospital discharges. The allocation of people for assessment has become more timely but the time to complete an assessment still remains a challenge due to the increased complexity of presentation. Progress is being made against all control measures although this needs to be sustained and move at pace.	25 9	Director or Head of Service Cllr Sian Cox Nina Davies	<ul style="list-style-type: none"> Agency Staff and reconfiguring existing resources Increase inhouse domiciliary care capacity Develop new models of care to increase community provision such as extra care Transform Direct Payments and increase availability and use of Self Personal Assistants and Community Micro Enterprises. Increase the capacity of commissioned domiciliary care provision Ensuring there are sufficient well being responses in place 	Action In Progress Action In Progress Action In Progress Action In Progress Action In Progress Action In Progress Control In Place

Strategic Risk Register				Controls and Actions			
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Uncontro Current	Control or Action	Status
			<p>22/01/2024</p> <p>Qtr 3 23/24 Review Summary: Risk remains high, although significant progress has been made in reducing outstanding assessments and reviews, this needs to be maintained. Work is ongoing in developing operational procedures to maximise efficiently way of working to be sustainable in moving forward. We continue to see increased demand and complexity in presentation of needs despite increasing capacity.</p>	Director or Head of Service			

Strategic Risk Register				Uncontro	Current	Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Director or Head of Service	Control or Action	Status
EDR0011 Daniel Burgess Escalated From :- Powys County Council	A climate emergency has been declared by Powys County Council. If we experience the extreme consequences of not taking action then we will experience flooding, poor air quality, impact on nature and our communities.	<ul style="list-style-type: none"> -Exceeding acceptable CO2 emissions -Increasing demand on flood alleviation and response (including increase demand on resources) -Increased emissions due to depletion of natural carbon stores and sequestration -Unable to meet demand for housing linked to land suitability -Unable to meet future public building needs -Councils reputation is hurt if by lack of prevention/resilience planning and being perceived to be a contributor -Deteriorating river and water way quality -Increased phosphates due to extreme weather events i.e. flooding -Investing in adapting service delivery -Risk to Biodiversity - see Nature Emergency risk -Risk of increased wildfires and their impact -Negative effect on supply of food, goods and vital services due to climate related collapse of supply chains and distribution networks -Risks to the people and the economy climate related failure of the power system -Increased risks to human health, wellbeing and productivity from increased exposure to heat, in homes and other buildings -possible multiple risks 	<p>01/10/2024 Review Summary: Post climate commission the programme has undergone a governance review which has seen a number of key governance structures, processes and consistent practices put in place. The programme has a SharePoint site and centralised document repository for all workstreams, all workstreams are scheduled for meetings till 2025 and have consistent roles, responsibilities and ToR. Dependency mapping and mapping of actions impacts on our Local authority 2030 net zero target and territorial countywide 2050 targets identified. Action plans remain un-costed and carbon savings require quantifying where possible by March 2025, progress is being made against these actions but the pace must increase to ensure we can target intervention in areas which will have the most impact and return for our investment whilst reducing emissions</p> <p>11/07/2024 Review Summary: A programme re-purpose has been completed following the outcomes of the Netherwood climate commission, strengthening governance and accountability arrangements and key underlying reporting and monitoring frameworks. Workstream action plans have been repurposed to focus on key milestones over the next 12 months aligned to Sustainable Powys. Action plans remain un-costed and carbon savings require quantifying where possible by March 2025. A Climate and Economy Project Officer has been recruited utilising funding within the service, this 12 month post will increase capacity to support our climate and nature emergency efforts for the council and territorially with partners and communities.</p>	<p>25</p> <p>20</p>	<ul style="list-style-type: none"> • Workstream Action Plans developed • Engagement with stakeholders and experts • EMT/SLT dedicated session to take place in December to focus on risk and plan strategic mitigation • Carbon accounts reporting • Implement Powys' Climate Strategy 	<ul style="list-style-type: none"> Action In Progress Action In Progress Action Completed Action Completed Control In Place 	

Strategic Risk Register			Controls and Actions				
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Uncontro Current	Control or Action	Status
		to the County from Climate change impact from overseas. -Inadequate planning for unforeseen events	<p>17/04/2024 Review Summary: Action is already underway to respond to the recommendations outlined within the climate commission and post officer and member review.</p> <p>Several action plan workshops have been held with workstream leads and officers, the focus of these workshops have been to refine and refresh the action plans against the Netherwood themes and to consider key actions for the next 6 to 12 months to cost elements or identify priority areas for intervention.</p> <p>A programme and workstream governance review is underway with key governance structures and processes being established alongside key documentation, reporting, accountability, roles and responsibilities.</p>	Director or Head of Service			

Strategic Risk Register			Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Uncontro Current	Control or Action
	Last Reviews	Director or Head of Service		
	<p>15/01/2024</p> <p>Qtr 3 23/24 Review Summary: A cabinet paper providing the outcomes of a officer, member, and key stakeholder review of the climate commission outcomes is due to be discussed at Cabinet in February. The actions within the paper and recommendations from the climate commission will be used to undertake a programme repurpose and refresh as part of the first quarter of 2024. This will refocus the programme, its governance arrangement and its scope/focus as part of the transformation programme delivery as well as its integration with other key programmes of work including Sustainable Powys.</p> <p>Project leads are working towards finalised action plans, as part of this work they are required to cost actions (where possible) and identify resource constraints or key pieces of feasibility work required to progress their area of decarbonisation. Once costed action plans are provided senior officer and members will be better placed to identify the key areas of challenge and where funding will have the most impact in reducing our emissions and most benefit to the Council and our residents. Programme board must work to identify any opportunities to maximise funding from external sources to supplement any funding which is requested from transformation portfolio board. Funding is evidently not going to stretch to all actions so having a clear plan which can inform funding and resources is key.</p>			

Strategic Risk Register				Uncontro	Current	Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Director or Head of Service	Control or Action	Status
FIN0001 Jane Thomas Escalated From :- Powys County Council	IF the Council is unable to deliver a financially sustainable budget over the short and medium term, THEN the Council will not be financially resilient.	The Council is unable to fulfil its legal obligation in setting a balanced budget - The Council will not be financially resilient or sustainable - Council reputation damaged - Inability to fulfil our statutory obligations - Inability to deliver the Council objectives	07/10/2024 Review Summary: The Council has been reviewing its asset base and the capital requirements to maintain them alongside achieving net zero, the cost of borrowing to achieve this will be high. Reducing the asset base would alleviate this challenge and provides capital receipts to support the future capital programme. This modelling is being undertaken alongside other Sustainable Powys change activities that will release budget savings. An updated Medium Term Financial Strategy with an update on the latest economic projections and how these influence and impact on the development of the Council's Budget for 2025/26 was approved at Cabinet in July. 15/07/2024 Review Summary: The Council delivered an underspend for 2023-24 and was able to set up specific reserves to support service demand in 2024-25 and assist in bridging the FRM gap for future years. Budget planning activity has started with Services, who are driving Sustainable Powys changes to their services and driving out cost. This is making inroads to the budget gap with an expectation that we can focus on years 2 and 3 in the autumn. Inflation continues to fall, which will reduce the level of contract increase and pay assumptions. We are using the latest Wales fiscal analysis to model our assumptions, which are prudent and explain there are no obvious areas from Welsh Government that will help bridge the gap. Sustainable Powys sessions with councillors are being used to explain the enormous financial challenge in maintaining our assets, and getting them to net zero - addressing these issues before they materialise onto the FRM is essential to comply with the WBFAG Act	Director or Head of Service Cllr David Thomas Jane Thomas	25 20	<ul style="list-style-type: none"> Sustainable Powys activity identifies savings resulting from changing how we deliver services The Sustainable Powys programme will fundamentally review and reshape the Council for the future Ongoing discussion with WG and WLGA through Society of Welsh Treasurers for Future Funding of Local Government Instruction to all services across the council to pull back on expenditure through 2022/23 to manage the projected deficit Revise the Medium Term Financial Strategy WG claims for Hardship and lost income continue and expect to remain in place till march 2021 Service Integrated Business Plans will be reviewed and refreshed Keen focus on procurement issues - sharing information and knowledge across the LA/WLGA network Regularly monitor and review the financial position on monthly basis. Cell in place to monitor rising costs, supply chain issues and sharing of information across the Council Cost Recovery work 3rd party spend reduction Income Generation Monthly reports to cabinet and Management Team on budget progress and progress on savings Budget Challenge Events Moved to a 3 year balanced budget Reassessment of the activities of the Council through the Recovery Coordination Group Review budget position at end of first quarter and consider changes to the 2020/21 budget 	<ul style="list-style-type: none"> Action In Progress Action In Progress Action In Progress Action Completed Action Completed Action Completed Action Completed Control In Place Control In Place Withdrawn Withdrawn Withdrawn Withdrawn Withdrawn Withdrawn Withdrawn

Strategic Risk Register			Controls and Actions	Status	
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	
				Director or Head of Service	
				Control or Action	
				Uncontro Current	
			<p>15/04/2024 Review Summary: The financial year 2023/2024 has now closed and the accounts are being finalised, the latest forecast based on the position at the end of February 2024 projects an underspend against budget.</p> <p>The Council, on the 22nd February 2024, approved the revenue budget based on a 7.5% increase in Council Tax and a Capital programme for 2024/2025. The budget fully considers the pressures facing services areas through the next financial year and includes a robust suite of cost reductions for which the HoS have provided assurance are deliverable.</p> <p>MTFS for the next 4 years has a significant budget gap of +£64m and the focus will now shift to we plan to address the shortfall. As 2024/2025 was the last year of the current Comprehensive Spending Review then there is no indication of what future funding settlements look like so the Council will continue to use scenario planning to look at expected (-2%) and best case (0% or cash flat) scenarios.</p> <p>Continued working with WGSWT/WLGA will ensure that parties are fully informed of any impact proposed settlements would have on the projected budget gap.</p> <p>24/01/2024 Qtr 3 23/24 Review Summary: The Quarter 2 revenue report showed a forecast underspend of £2.8m but it is anticipated that use of the risk budget will increase to help manage spend pressures in specific services by the end of the year. The provisional local government settlement for 2024-25 published on 20 December 2023 showed that the estimated aggregate external funding for Powys CC would be lower than the assumptions in the MTFS, but a balanced draft budget proposal has been recommended to Council by Cabinet. The outlook for external funding in future years continues to be bleak and work will need to continue on the Sustainable Powys Programme to reduce council spend and the budget gap over the next few years.</p>		

Strategic Risk Register				Uncontro	Current	Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Director or Head of Service	Control or Action	Status
HTR0018 John Forsey Escalated From :- Powys County Council	IF we do not take action to address the nature emergency declared by Powys County Council THEN the impact of this emergency will affect our ability to deliver future services	Potential consequences: <ul style="list-style-type: none"> Reduced productivity of agriculture, forestry and fisheries impacting the livelihoods of residents and economic stability. Reduced food availability through declines in pollination, soil health and soil fertility. These will lead to decreased yields, a decrease in food and fodder production, and a decreased availability of wild foods. Ecosystems are more susceptible to invasion by pests and diseases. This will reduce the resilience of the natural environment and require investment in pest and disease prevention/control/eradication. Reduced capacity for land to sequester carbon and thus our ability to tackle the climate emergency – see climate risks (interlinked) Reduced capacity for land to perform other basic ecological functions such as water storage, water purification, nutrient cycling and air filtration. Deteriorating river and water quality. Reduced health and wellbeing of residents through increase of diseases, reduced protection against pollution, health effects associated with increased malnutrition 	22/10/2024 Review Summary: Q2 - A facilitation contract has been procured to work with the Powys Nature Partnership to agree priorities for delivery. This will assist in forward work planning and seeking funding to support collaborative delivery. There remains uncertainty around the continuation of funding for Nature Recovery work in the short term i.e. 2025-26; this resource is key to having capacity to seek alternative longer term funding. 23/07/2024 Review Summary: Qtr1 2024-25 - The Biodiversity officer role has become vacant presenting operational challenges around staff capacity to resource this work. Proposals for a short term arrangement are being developed to facilitate and establish priority actions with the Powys Nature Partnership. Discussions are under way with the Welsh Government around funding for Nature Recovery work after the end of March 2025 as this work is almost entirely reliant on external grants. 18/04/2024 Review Summary: Qtr 4 23/24 Actions have been included in the Nature Recovery Action Plan to reflect the Council's delivery of its 'Section 6' duty to maintain and enhance biodiversity. A baseline review of delivery against the Nature Recovery Action Plan has been completed in quarter 4. This has revealed significant gaps in the information required to assess the extent of current delivery and plan the priority actions for future work. The review proposes actions to address this, which will require that funding be secured.	Clr Jackie Charlton John Forsey	<ul style="list-style-type: none"> Delivering on our Section 6 duties Implementing the Nature Recovery Action Plan with partners 	Action In Progress Action In Progress	

Strategic Risk Register			Uncontro	Current	Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Director or Head of Service	Control or Action
		<p>and increased exposure to agricultural chemicals, a loss of cultural values, reduced access to traditional medicines, reduced options for future drug development, and poorer mental health.</p> <ul style="list-style-type: none"> • A decline in tourism due to loss of nature and poor condition of the natural environment. • Unable to meet demand for housing linked to land suitability. • Unable to meet future public building needs. • Council's reputation is hurt by lack of prevention/resilience planning and being perceived to be a contributor. • Investing in adapting service delivery. 	<p>18/01/2024 Qtr 3 23/24 Review Summary: A deep dive was conducted on this risk early Jan 24 by G&A committee and the risk rating increased to 20. The presentation given has been uploaded to JCAD. There are two controls in place to manage this risk, one the Powys Nature Recovery Action Plan (PNRAP) and the other section 6 duty to maintain and enhance biodiversity which are integrated into the PNRAP (see last para below).</p> <p>Delivery of the actions in the Powys Nature Recovery Action Plan is through and with the Powys Nature Partnership, in recognition of the fact that the scale of the nature emergency is too great for the Council to address alone, even at a local level. The actions in the Plan target specific habitats and species of interest for Powys, with flexibility to increase the priority of specific actions each year, as required to adapt to changing circumstances.</p> <p>It is difficult to link our actions with a quantifiable impact on the risk, due to the complexity of the factors that affect ecosystems. A baseline review of delivery against actions in the Plan is under way, so that we can assess current activity against outputs, identify gaps for project development and monitor delivery against the Plan in future years. There are a suite of actions around increasing the evidence base and information available, so that over time, we will be better able monitor the impact quantitatively.</p> <p>Reporting against the Council's section 6 duty to maintain and enhance biodiversity is undertaken retrospectively every three years, to comply with statutory requirements. So that the work can be planned, carried out and monitored within a more holistic context, section 6 actions are now embedded within the Powys Nature Recovery Action Plan. As such, monitoring and reporting against section 6 actions will be integrated into the wider and more continuous monitoring against the NRPAP.</p>			

Strategic Risk Register				Uncontro	Current	Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Director or Head of Service	Control or Action	Status
			This will allow for section 6 actions to be adapted on an ongoing basis to address issues more quickly, rather than on a three yearly cycle.				

Strategic Risk Register					Uncontro	Current	Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Director or Head of Service	Control or Action	Status	
IAWARD0009 Craig Flynn Escalated From :- Powys County Council	If the Council is susceptible to higher levels of fraud as people struggle with the cost of living crisis and as organised fraud take advantage of the challenging environment. This could lead to lost income revenues or increased service provision costs.	Then this could lead to lost income revenues, increased service provision costs, some schools will have escalating deficits which will have a financial impact on the rest of the Council and the learners in their care. Other consequences could be: - increased service provision costs because of lost income/reduced budget - Reputational Damage - Lost in stakeholder confidence	30/09/2024 Review Summary: No change 15/07/2024 Review Summary: Ongoing - situation remains consistent with previous quarters. Regular reporting to GAC on current work activities and performance. Ongoing monitoring of compliance with Corporate Mandatory Fraud Awareness training across service areas. 19/04/2024 Review Summary: The situation remains consistent with previous quarters. Corporate Mandatory Fraud Awareness training launched across Powys CC - completion date March 2024. Overall Council wide compliance rate is low at 58.2%. Relevant Fraud Policies reviewed and updated and considered by Governance and Audit Committee. 19/01/2024 Qtr 3 23/24 Review Summary: The situation remains the same for the Council as reported in Qtr2 and as evidenced by fraud reports. Fraud reports are revealing increased levels of fraud with the 'Cost of living' situation believed to be a contributing and motivating factor. Raising awareness of Fraud has been at the fore during Qtr3. International Fraud Awareness Week 2023 was observed during the third week of November 2023 - Communication issued to Powys employees via Corporate Communications. Corporate Mandatory Fraud Awareness training launched across Powys CC - completion date March 2024.	Clr David Thomas Jane Thomas	16 12	<ul style="list-style-type: none"> Fraud team and SWAP to review fraud risks with service areas and determine action plan SWAP Undertake the remaining fraud risk assessments in 4 service areas Provide section 151 officer with fraud risk intelligence bi-annually. regular fraud activities 	Action In Progress Action In Progress Control In Place Control In Place	

Strategic Risk Register				Controls and Actions			
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Uncontro Current	Control or Action	Status
			<p>04/04/2024</p> <p>Review Summary: Qtr 4 23/24 Review Summary: Activities to monitor and aide compliance continue as previous quarters. Corporate Information Governance Group (CIGG) for December and March supported by written reports.</p> <p>There has been a great deal of staff turn over in the Information Governance team within previous quarters, along side long term absence this quarter. Training and the development of skills/knowledge for those staff new to the team progresses.</p> <p>Management of Electronic Information Officer, recruited in September 2023 and their work programme approved by CIGG in December 23, to cover revised classification scheme, retention schedule, which will assist with the development of IARs, and the permanent preservation of digital born records.</p> <p>Information Commissioner's Office (ICO) recommendations following personal data breaches continue to be considered and implemented as appropriate.</p> <p>Postal checking examination of processes in place undertaken with suggestions issued to services.</p>	Director or Head of Service		information asset and ROPA	

Strategic Risk Register				Controls and Actions		
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Uncontro Current	Control or Action	Status
			<p>11/12/2023</p> <p>Qtr 3 23/24 Review Summary: Activities to monitor and aide compliance continue as previous quarters. Corporate Information Governance Group (CIGG) for September supported by written reports, December meeting took place on 13/12/23. Additional Information Compliance Officer recruited June 2023 to assist with Subject Access Requests (SARs). However two experienced Information Compliance Officers left in the summer and one of the two recruited to replace left in November. Management of Electronic Information Officer, recruited in September 2023 work programme approved by CIGG 13/12/23, to cover revised classification scheme, retention schedule, which will assist with the development of IARs, and the permanent preservation of digital born records. . Information Commissioner's Office (ICO) recommendations following personal data breaches continue to be considered and implemented as appropriate</p>			

Strategic Risk Register				Uncontro	Current	Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Director or Head of Service	Control or Action	Status
						<ul style="list-style-type: none"> • NCSC 10 Steps Actions Vulnerability Management • NCSC 10 Steps Actions Supply Chain Security • Detection and Response Tools • Cyber Exercising 	Control In Place Control In Place Control In Place Withdrawn

Strategic Risk Register				Controls and Actions		
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Uncontro Current	Status
ICT0067 Julie Davies Escalated From :- Powys County Council	IF we receive and act upon a phishing email then there is a risk that our information and systems will be vulnerable to a cyber attack	Loss of Data, Unauthorised access to Data, Significant Information breach, Significant cost to authority through both staff time taken to respond and recover and potential loss of money through fraud	07/10/2024 Review Summary: Communication regarding the new training platform has been published to all staff 1st Phish September 24 showed a decrease in the amount of staff that clicked the link down to 2.1% Increase in the amount of staff that have reported the Phish of 636 staff 11/07/2024 Review Summary: Baseline phish before further learning 30.27% of staff opened the phish Email 5.08% of staff clicked the links 15/04/2024 Review Summary: A new Phishing training and awareness application is being deployed. Compliance figures will form part of the next review. Mandatory figures for Cyber training stands at 77% over the authority on April 15th 2024 15/01/2024 Review Summary: investment has been made into increased Phishing protection. Phishing training and awareness programme will continue for next 3 years.	Director or Head of Service <i>Cllr Jake Berriman</i> Ellen Sullivan	20 16	Action In Progress Action In Progress Action Completed
						Control or Action <ul style="list-style-type: none"> Maintain an acceptable level of compliance with Staff Cyber Security Training Staff awareness and training in spotting Phishing emails Phishing and Spam Protection

Strategic Risk Register					Controls and Actions	
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Uncontro Current	Status
PPPP0014 Gwilym Davies Escalated From :- Powys County Council	If Phosphate / nutrient exceedances exceed the target level in Special Areas of Conservation (for example Rivers Usk and Wye and their tributaries) THEN there will be:	<ul style="list-style-type: none"> - Potential impact on the level of development in locations within the catchments of the rivers Wye and Usk, including their tributaries. - Potential for a backlog of planning application caused by limited Planning Ecologist resource (impact of having to undertake Appropriate Assessments). - Potential decrease in the number of planning applications resulting in reduced income reduced planning and other fee income. - Potential impact on the delivery of projects and programmes such as Council house building, 21st Century School Modernisation, and regeneration projects. - Potential impact on the economy, in particular meeting future economic and community needs 	17/10/2024 Review Summary: 17/10/24 - The actions have been reviewed and are still appropriate. For the river Wye SAC catchment Herefordshire County Council is about to tender for a Nutrient Management Plan update for the Welsh part of the catchment for completion by March 2025. The demonstrator project is at feasibility stage has commenced and will report its findings at the end of 2024. 18/07/2024 Review Summary: It is considered that the controls and actions are still appropriate. It is accepted that the situation is fluid and needs to be kept under constant review. Controls and actions to continue to be implemented. 18/01/2024 Review Summary: It is considered that the controls and actions are still appropriate. It is accepted that the situation is fluid and needs to be kept under constant review. Controls and actions to continue to be implemented. 21/07/2023 Review Summary: It is considered that the controls and actions are still appropriate. It is accepted that the situation is fluid and needs to be kept under constant review. Controls and actions to continue to be implemented.	Director or Head of Service Cllr Jake Berriman Gwilym Davies	15 15	<ul style="list-style-type: none"> Investigate if Marches partnership could help us mitigate Investigate and action demonstrator projects' to act as good practice and encourage others to mitigate' Development of action plans for river wye and usk by partnership with NRW, BBNPA, WG, Herefordshire County Council, DEFRA etc. Investigate and report on what is currently being delayed because of the phosphate situation Communicate to all stakeholder involved in development Action In Progress Action In Progress Action In Progress Action In Progress Action In Progress Control In Place

Strategic Risk Register				Controls and Actions			
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Uncontro Current	Status	
PPPP0030 Gwilym Davies Escalated From :- Powys County Council	IF the Council has an insufficient level of revenue maintenance and major improvement capital funding, THEN it is likely to result in unsafe and unfit compliant assets (plant, equipment e.g. boilers, fire alarms & emergency lighting, electrical systems, sprinkler systems, fire safety equipment, legionella works, lifts etc.) within School properties.	Withdrawal of use of the asset by the school leading to disruption to educational continuity with the partial or full closure of the school.	22/10/2024 Review Summary: Corporate Compliance Board and Education Property Compliance and Operational Safety Board are actively monitoring compliance and managing risk identified during statutory inspections. Any risk identified is assessed by the Strategic property team, with help from the Corporate Health and Safety team, and appropriate actions are taken to manage risk to an acceptable level. Condition surveys have been commissioned to identify program and planned maintenance priorities. Surveys are expected in quarter 3, which will then be evaluated in quarter 4 of the 2024/25 financial year. This will enable the identification of risks and inform the programme of works (maintenance and statutory compliance work) to be progressed through the available funding streams. 18/07/2024 Review Summary: Controls still considered appropriate. Corporate Compliance Board and Education Property Compliance and Operational Safety Board are actively monitoring compliance and managing risk. Risk assessments are undertaken where compliance risks are identified and appropriate actions taken to manage risk to an acceptable level. Condition surveys have been commissioned to identify program and planned maintenance priorities and this work is on-going. This will enable the identification of risks and inform the programme of works (maintenance and statutory compliance) to be progressed through the available funding streams.	Director or Head of Service Cllr Jake Berrihan Matthew Perry	20 16	Control or Action • Monitor statutory compliance and implement remedial works and programme capital improvements to maintain service	Control In Place

Strategic Risk Register			Controls and Actions				
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Uncontro Current	Control or Action	Status
			<p>22/04/2024 Review Summary: Corporate Compliance Board and Education Property Compliance and Operational Safety Board are actively monitoring compliance and managing risk. Risk assessments are undertaken where compliance risks are identified and appropriate actions taken to manage risk to an acceptable level.</p> <p>Condition surveys have been commissioned to identify program and planned maintenance priorities and this work is on-going. This will enable the identification of risks and inform the programme of works (maintenance and statutory compliance) to be progressed through the available funding streams.</p> <p>09/01/2024 Qtr 3 23/24 Review Summary: Corporate Compliance Board and Education Property Compliance and Operational Safety Board are actively monitoring compliance and managing risk. Risk assessments are undertaken where compliance risks are identified and appropriate actions taken to manage risk to an acceptable level.</p> <p>Condition surveys have been commissioned to identify program and planned maintenance priorities and this work is on-going. This will enable the identification of risks and inform the programme of works to be progressed through the available funding streams.</p>	Director or Head of Service			

Strategic Risk Register				Controls and Actions			
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Uncontro Current	Control or Action	Status
PPPP0031 Gwilym Davies Escalated From :- Powys County Council	IF the school building stock (buildings and external infrastructure) deteriorates due to the insufficient level of revenue and major improvement capital funding required to maintain them, THEN they could become un-safe and not fit for purpose.	Disruption to the operational continuity of the building which may either result in the partial or full closure of the school building to ensure the health and safety of all occupants.	22/10/2024 Review Summary: Condition surveys have been commissioned to identify program and planned maintenance priorities. Surveys are expected in quarter 3, which will then be evaluated in quarter 4 of the 2024/25 financial year. This will enable the identification of risks and inform the programme of works (maintenance and statutory compliance work) to be progressed through the available funding streams. The Schools Estates and Education Property Compliance and Operational Safety Board are actively monitoring the schools buildings and external infrastructure and managing risk. Risks identified are assessed by Strategic Property, with assistance from health and safety colleagues, and appropriate actions are taken to manage risk to an acceptable level. 18/07/2024 Review Summary: Condition surveys have been commissioned to identify program and planned maintenance priorities and this work is on-going. This will enable the identification of risks and inform the programme of works to be progressed through the available funding streams. It is hoped that this information will be available by July 2024. The Schools Estates and Education Property Compliance and Operational Safety Board are actively monitoring the schools buildings and external infrastructure and managing risk. Risk assessments are undertaken where compliance risks are identified and appropriate actions taken to manage risk to an acceptable level.	Director or Head of Service Cllr Jake Berrihan Matthew Perry	20 16	<ul style="list-style-type: none"> Implement the schools asset management plan within the budget available and escalate to the Transforming Education Programme Actively input into the HOWPS transition working group 	Action In Progress Withdrawn

Strategic Risk Register			Controls and Actions	Status
Ref & Owner	Risk Identified	Potential Consequence	Uncontro Current	Control or Action
		Last Reviews	Portfolio	Director or Head of Service
		<p>22/04/2024 Review Summary: Condition surveys have been commissioned to identify program and planned maintenance priorities and this work is on-going. This will enable the identification of risks and inform the programme of works to be progressed through the available funding streams. It is hoped that this information will be available by July 2024.</p> <p>The Schools Estates and Education Property Compliance and Operational Safety Board are actively monitoring the schools buildings and external infrastructure and managing risk. Risk assessments are undertaken where compliance risks are identified and appropriate actions taken to manage risk to an acceptable level.</p> <p>09/01/2024 Qtr 3 23/24 Review Summary: The Schools Estates and Education Property Compliance and Operational Safety Board are actively monitoring the schools buildings and external infrastructure and managing risk. Risk assessments are undertaken where compliance risks are identified and appropriate actions taken to manage risk to an acceptable level. Condition surveys have been commissioned to identify program and planned maintenance priorities and this work is on-going. This will enable the identification of risks and inform the programme of works to be progressed through the available funding streams.</p>		

Strategic Risk Register					Controls and Actions		Status	
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Portfolio	Uncontro	Current	Control or Action	
PROC0008 Wayne Welsby Escalated From :- Powys County Council	IF global supply chain issues arise such as Political, Economic or Environmental pressures affect the global market then this could lead to increased price variations and/or labour & material shortages.	Effect on capital and revenue budget which may result in: Council's ability to deliver services, meet its corporate plan objectives and manage its budget. Council unable to deliver statutory and non statutory services which could result in a backlog of work, reputational damaged, quality of buildings and knock-on consequences. Examples of a key consequence include, delayed or cancelled housing development reduces capacity to address homelessness and other housing needs, Delays or affordability of delivery of schools transformation, etc. Potential for businesses ceasing to operate or provide specific specialist services where alternative options are limited.	11/10/2024 Review Summary: Controls are in place and continue to be monitored 17/07/2024 Review Summary: We continue to identify contractors that could be at risk of solvency to ensure we minimise the councils exposure, this in turn means we have major projects that are completed. Although inflation is falling, we are still exposed to higher cost of materials and shortage of labour driving up those rates. We are carefully managing our tenders and letting of contracts to ensure we get value for money. 25/04/2024 Review Summary: Market Risk intelligence is shared with members of the Commercial Performance and Risk Board to be used by their contract managers in managing their contracts. 10/01/2024 Qtr. 3 23/24. Review Summary: Updated 10Jan24. Controls are in place and continued to be applied to manage risk. No change from last quarter.	Director or Head of Service Cllr David Thomas Jane Thomas	15 6		<ul style="list-style-type: none"> Review and update contract management reporting of supply chain risks Financial Risk Reporting Regime in place - see control PROC0006/02 New Commercial Performance and Risk Board created. Controlling costs and supply price increases. Access to Market Intelligence Develop a Process for approval by S151 officers for minimising effect of Price Increases - replaced by PROC0008/007. Value Engineering &/or Material substitution Re-evaluate project timescales Value engineering Ukraine Cell Set up to report to Gold on consequences and to manage 	Action In Progress Action Completed Control In Place Control In Place Control In Place Withdrawn Withdrawn Withdrawn Withdrawn

Strategic Risk Register				Controls and Actions			
Ref & Owner	Risk Identified	Potential Consequence	Last Reviews	Uncontro	Current		
			Portfolio	Control or Action			
			Director or Head of Service	Status			
						<ul style="list-style-type: none"> Build better connections with Powys schools & universities within Wales & just across the border in order to attract students To develop and run a national recruitment campaign to best attract candidates to social care roles To further develop the Council's recruitment practice, site and campaigns to best promote employment opportunities 	Withdrawn Withdrawn Withdrawn

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Heatmap Inherent and Current



[Inherent Ratings Summary Heatmap](#)

[Residual Ratings Summary Heatmap](#)

Probability



Detailed Risk Information

Risk Ref	Risk Identified	Assigned To	Business Unit	Prev Inherent	Current Inherent	Prev Residual	Current Residual
EDR0011	A climate emergency has been declared by Powys County Council. IF we experience the extreme consequences of not taking action then we will experience flooding, poor air quality, impact on nature and our communities.	Daniel Burgess	Powys County Council	25	25	20	20
FIN0001	IF the Council is unable to deliver a financially sustainable budget over the short and medium term, THEN the Council will not be financially resilient.	Jane Thomas	Powys County Council	25	25	20	20
HTR0018	IF we do not take action to address the nature emergency declared by Powys County Council THEN the impact of this emergency will affect our ability to deliver future services	John Forsey	Powys County Council	25	25	20	20
ASC0064	IF Welsh Community Care Information System (WCCIS) is not fit for purpose, then it will impact upon service area's ability to carry out our statutory operational duties.	Nina Davies	Powys County Council	20	20	20	20
WO0021	IF the Council is unable to recruit and retain the workforce it requires with the necessary skills and experiences.	Gemma Gabriel	Powys County Council	25	25	16	16
ICT0067	IF we receive and act upon a phishing email then there is a risk that our information and systems will be vulnerable to a cyber attack	Julie Davies	Powys County Council	20	20	16	16
PPPP0030	IF the Council has an insufficient level of revenue maintenance and major improvement capital funding, THEN it is likely to result in unsafe and unfit compliant assets (plant, equipment e.g. boilers, fire alarms & emergency lighting, electrical systems, sprinkler systems, fire safety equipment, legionella works, lifts etc.) within School properties.	Gwilym Davies	Powys County Council	20	20	16	16
PPPP0031	IF the school building stock (buildings and external infrastructure) deteriorates due to the insufficient level of revenue and major improvement capital funding required to maintain them, THEN they could become un-safe and not fit for purpose.	Gwilym Davies	Powys County Council	20	20	16	16
PPPP0042	IF Phosphate / nutrient exceedances exceed the target level in Special Areas of Conservation (for example Rivers Usk and Wye and their tributaries) THEN there will be:	Gwilym Davies	Powys County Council	15	15	15	15
ASC0066	IF a Social Care provider(s) fail THEN the pressure on care homes, domiciliary care providers, supported living and other providers would become unsustainable.	Rachel Evans	Powys County Council	20	20	12	12
IAWARD0009	IF the Council is susceptible to higher levels of fraud as people struggle with the cost of living crisis and as organised fraud take advantage of the challenging environment. This could lead to lost income revenues or increased service provision costs.	Craig Flynn	Powys County Council	16	16	12	12
ICT0029	IF the Council incurs a serious Cyber Attack or Security Incident THEN this can result in financial costs to recover, and data loss if recovery is not possible. This will result in disruption and damage to the reputation and running of the Council and its services.	Julie Davies	Powys County Council	16	16	12	12
ICT0010	IF the Council is found non-compliant with either UK General Data Protection Regulations (GDPR) and or the Data Protection Act (DPA) 2018 then, it could be subject to monetary penalties or other regulatory action, data protection audits, civil action and associated consequences, including suffering reputational damage, and resultant detriment to the affected data subjects.	Helen Dolman	Powys County Council	12	12	12	12
ASC0071	IF there is insufficient capacity to respond to the longer term demand in ADULTS' services in timely manner	Sharon Frewin	Powys County Council	25	25	9	9
PROC0008	IF global supply chain issues arise such as Political, Economic or Environmental pressures affect the global market then this could lead to increased price variations and/or labour & material shortages.	Wayne Welsby	Powys County Council	15	15	6	6

Report Selection Criteria

REP_RECORD_CROSSCUT.Crosscut Business Unit Code=PCC and REP_RECORD_CROSSCUT.Record Type=1

CYNGOR SIR POWYS COUNTY COUNCIL.

AUDIT COMMITTEE
20th November 2024

CABINET EXECUTIVE
10th December 2024

REPORT AUTHOR: County Councillor David Thomas
 Portfolio Holder for Finance and Corporate
 Transformation

REPORT TITLE: Treasury Management Quarter 2 Report

REPORT FOR: Information

1 Purpose

- 1.1 CIPFA's 2009 Treasury Management Bulletin suggested:
 'In order to enshrine best practice, it is suggested that authorities report formally on treasury management activities at least twice a year and preferably quarterly.'

The CIPFA Code of Practice on Treasury Management emphasises a number of key areas including the following:

- xi. Treasury management performance and policy setting should be subject to scrutiny prior to implementation.

- 1.2 In line with the above, this report is providing information on the activities for the quarter ending 30th September 2024.

2 Background

- 2.1 The Capital and Treasury Management Strategy (CTMS) approved by Full Council on 22nd February 2024 can be found here - [Council \(moderngov.co.uk\)](https://www.moderngov.co.uk)

3 Advice

3.1 Investments

- 3.2 The Authority's investment priorities within the Strategy are.

- (a) the security of capital, then,
 (b) the liquidity of its investments then
 (c) the yield

- 3.3 The Authority aims to achieve the optimum return on its investments commensurate with proper levels of security and liquidity. The risk appetite has been low in order to give priority to security of investments. With interest rates

for investments remaining lower than borrowing rates, the use of cash reserves as opposed to borrowing is prudent and cost-effective.

3.4 Short-term money market investment rates have reduced slightly following the 0.25% reduction in the Bank Rate in August. Due to the uncertainty around the short term cash requirements, we have continued to hold the majority of surplus funds in the council's deposit accounts. These funds have earned interest totalling £0.52 million since the start of the financial year.

3.5 Investment returns on inter-authority short term lending are slightly above the council's deposit accounts rates. There has not been sufficient funds to lend long or short term so no lending has taken place in the last quarter.

3.6 The Authority had no investments on 30th September 2024.

3.7 Credit Rating Changes

3.8 There have been no credit rating changes relevant to this Authority's position during the last quarter.

3.9 The Authority's Capital Position

3.10 The 2024/25 Capital Programme was approved by Council on the 22nd February 2024. It included capital schemes totalling £102.50 million, of which £37.57 million related to the Housing Revenue Account (HRA). The programme has been updated following the reprofiling of projects and additional grants received from Welsh Government. The revised programme at the 30th September 2024 is budgeted at £86.36 million following the successful award of additional grants and the reprofiling of budgets between financial years. Actual spend amounts to £28.27 million, representing 33% of the total budget.

3.11 Table 1 - Breakdown by service

£'000	Original Budget	Virements Approved	Revised Budget	Actuals	Remaining Budget £	Remaining Budget %	Commitments
Education	12,612	(229)	12,383	5,271	7,112	57.4%	3,401
Highways Transport & Recycling	16,984	1,455	18,439	7,072	11,367	61.6%	5,347
Economy and Climate	21,573	6,826	28,399	4,854	23,545	82.9%	13,287
Planning and Regulatory Services	355	1,175	1,530	255	1,275	83.3%	499
Housing General Fund	1,748	655	2,403	895	1,508	62.8%	585
Community Wellbeing	1,033	611	1,644	381	1,263	76.8%	480
Adult Services	245	1,066	1,311	173	1,138	86.8%	285
Unallocated	9,718	(6,641)	3,077	0	3,077	100.0%	0
Digital Services	666	(248)	418	46	372	89.0%	163
Sub Total	64,934	4,670	69,604	18,947	50,657	72.8%	24,047
Housing Revenue Account	37,566	(20,812)	16,754	9,321	7,433	44.4%	10,712

TOTAL	102,500	(16,142)	86,358	28,268	58,090	67.3%	34,759
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3.12 Currently 25%, £21.44 million, of the capital expenditure is budgeted to be financed by borrowing, the interest cost for this is charged to the revenue account. This has reduced significantly since the start of the year as grant funding is received and schemes are reprofiled.

3.13 Table 2 – Capital Programme funding

£'000	Supported Borrowing	Prudential Borrowing	Grants	Revenue Contribution	Capital Receipts	Total
Capital	4,687	13,901	41,002	6,828	3,186	69,604
HRA	0	2,849	7,105	5,800	1,000	16,754
Total	4,687	16,750	48,107	12,628	4,186	86,358

3.14 The Council's underlying need to borrow for capital expenditure is termed the Capital Financing Requirement (CFR). This figure is a gauge of the Council's indebtedness. It represents the current year's unfinanced capital expenditure and prior years' net or unfinanced capital expenditure which has not yet been paid for by revenue or other resources.

3.15 Part of the Council's treasury activities is to address the funding requirements for this borrowing need. Depending on the capital expenditure, the Council's cash position is managed to ensure that sufficient cash is available to meet the capital plans and cash flow requirements. This may be sourced through external borrowing or utilising temporary cash resources within the Council.

3.16 Net external borrowing (borrowings less investments) should not, except in the short term, exceed the total of CFR in the preceding year plus the estimates of any additional CFR for the current year and next two financial years. This allows some flexibility for limited early borrowing for future years.

3.17 **Capital Financing Requirement (CFR)**

The table below shows the impact of the reprofiling of schemes included in the capital programme into future years, with the CFR reducing in this financial year, delaying the increase until future years.

3.18 Table 3 – Capital Financing Requirement (CFR)

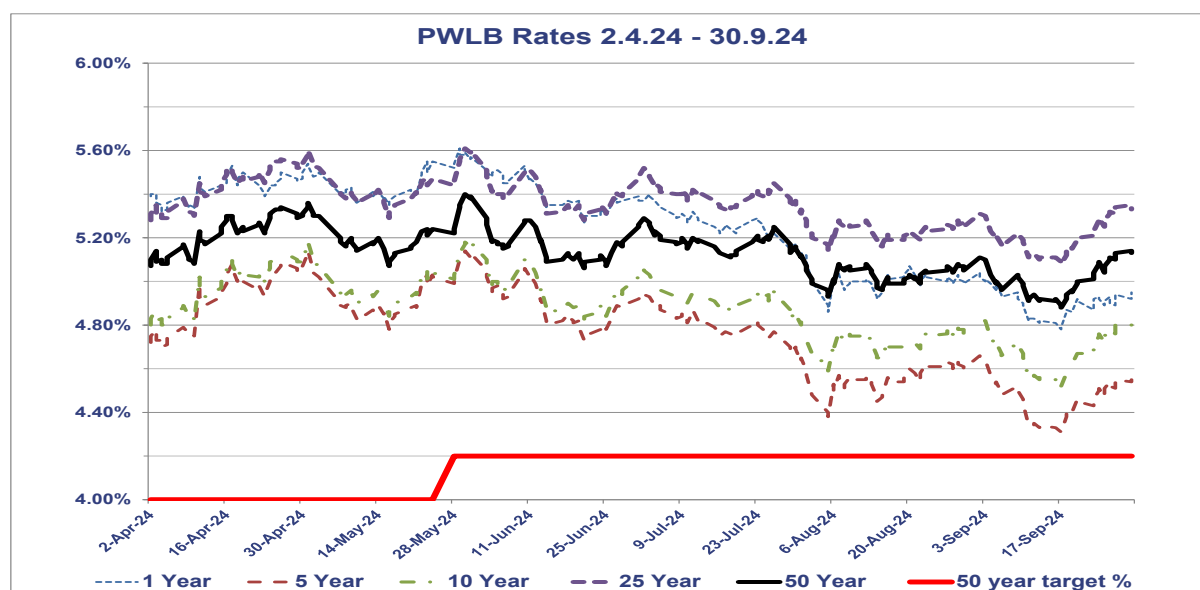
£'m	Total	HRA	Council Fund
Opening Balance – 1st April 2024			
Original Estimates ¹	446,690	111,760	334,930
Actual Balance	431,450	109,250	322,200
Closing Balance – 31st March 2025			
Original Estimates ¹	489,270	135,480	353,790
Quarter 1 Estimate	485,070	137,170	347,900
Quarter 2 Estimate	447,445	110,799	336,646
Closing Balance – 31st March 2026			
Original Estimates ¹	522,760	162,880	359,880
Quarter 1 Estimate	518,470	164,500	353,970
Quarter 2 Estimate	476,790	124,095	352,695
Closing Balance – 31st March 2027			
Original Estimates ¹	554,050	171,050	383,000
Quarter 1 Estimate	552,680	175,620	377,060
Quarter 2 Estimate	530,266	153,263	377,003

¹ Original estimate included in the CTMS approved by Full Council on 22nd February 2024.

3.19 Borrowing / Re-scheduling

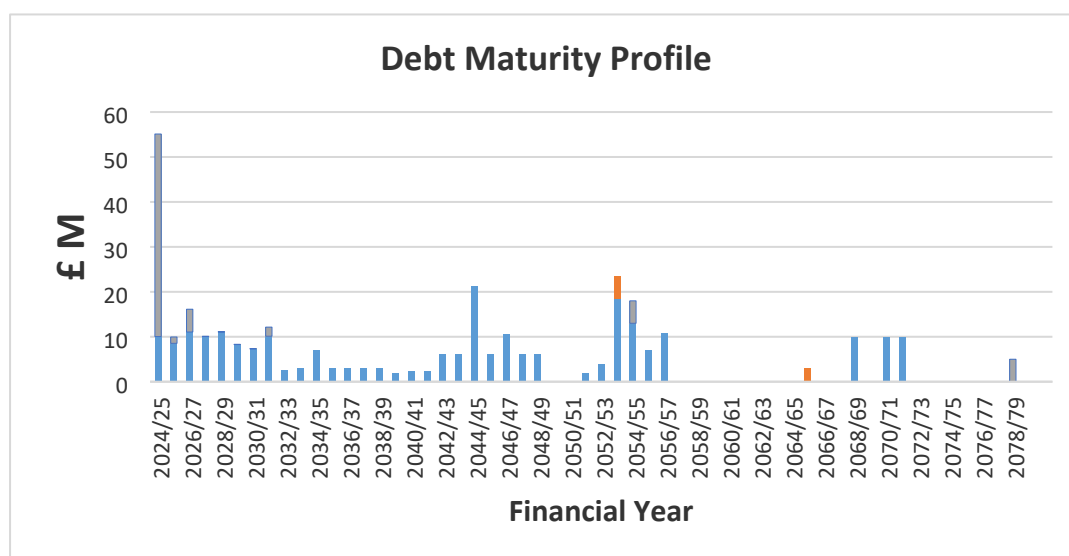
3.20 Effective management of the Authority's debt is essential to ensure that the impact of interest payable is minimised against our revenue accounts whilst maintaining prudent borrowing policies.

3.21 The chart below shows the changes in PWLB interest rates since the start of the April 2024. PWLB borrowing rates are based on the Gilts market.



3.22 A prohibition is still in place to deny access to borrowing from the Public Works Loan Board (PWLB) for any local authority which had purchase of assets for yield in its three year capital programme. There are currently no schemes for yield in the Capital Programme. With the significant amounts of borrowing in the future Capital Programme, the inability to access PWLB borrowing will need to be a major consideration for any future purchases of assets for yield. The additional income these assets generate must be sufficient to cover the increased borrowing costs, as borrowing sources other than the PWLB are likely to be more expensive. This does not apply to schemes where the primary aim relates to service delivery or regeneration.

3.23 Debt Maturity Profile



Key Blue = PWLB; Grey = Inter Authority Borrowing; Orange = Market Loans

3.24 £4.5 million PWLB and £15 million short term borrowing was repaid during the last quarter. With the uncertain economic position and as outlined by Link later in this report, it is anticipated that borrowing rates will fall over the next few years, so we need to ensure that the council isn't locked into higher rate borrowing for long periods, to allow flexibility to take advantage should rates drop.

3.25 £35 million short term borrowing has been taken out in the last quarter to cover the borrowing that was repaid since the start of the year, to meet the commitments in the capital programme and to cover some of the borrowing that's maturing in the next quarter.

3.26 A further £3.3 million PWLB and £35 million short term borrowing is due to be repaid in the next quarter. This borrowing will need to be replaced with some short term borrowing to absorb this repayment alongside the commitments in the capital programme.

3.27 Financing Costs to Net Revenue Stream

3.28 This indicator identifies the trend in the cost of capital, (borrowing and other long term obligation costs net of investment income), against the Councils net revenue budget (net revenue stream). The estimates of financing costs include current commitments and the proposals in the capital programme.

3.29 Table 4 – Financing Costs to Net Revenue Stream

£'m	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate
From the approved CTMS 2024/25			
Financing Costs	12.90	13.39	12.33
Net Revenue Stream	340.73	341.68	343.03
%	3.8%	3.9%	3.6%
Quarter 1 estimates			
Financing Costs	13.53	14.90	12.57
Net Revenue Stream	340.73	341.68	343.03
%	4.0%	4.4%	3.7%
Quarter 2 estimates			
Financing Costs	13.30	14.83	14.97
Net Revenue Stream	340.73	341.68	343.03
%	3.9%	4.3%	4.4%

3.30 The table above shows the capital financing costs and the change between those disclosed in the 2024/25 Treasury Management and Capital Strategy. Markets suggest that the Bank of England interest rate is expected to fall. However, there are risks that these costs may increase if rates increase or do not fall in line with the current forecast.

3.32 The change has been caused by interest rates remaining higher than anticipated when the 2024/25 Treasury Management and Capital Strategy was produced. The latest estimates assume that around £50m of additional borrowing will be required before the end of the financial year to replace maturing debt and to cover commitments in the capital programme. The council has benefited from being under borrowed by £100m over the last few years, this has saved a significant amount of interest. This will not continue this year and the next few years as the amounts currently held in the Council's reserves reduces.

3.33 Prudential Indicators

3.34 All Treasury Management Prudential Indicators were complied with in the quarter ending 30th September 2024.

3.35 Economic Background and Forecasts

3.36 The forecast of interest rates by the Authority's advisor at the 28th May 2024 are shown below. The rates have fluctuated over the last few months but are expected to reduce slightly over the next few years. The current higher rates will increase the cost of borrowing over the next few years. The revised Medium Term Financial Strategy has been updated to take account of these changes. These are to be reviewed following the autumn statement.

Link Group Interest Rate View	28.05.24											
	Jun-24	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25	Dec-25	Mar-26	Jun-26	Sep-26	Dec-26	Mar-27
BANK RATE	5.25	5.00	4.50	4.00	3.50	3.25	3.25	3.25	3.25	3.00	3.00	3.00
3 month ave earnings	5.30	5.00	4.50	4.00	3.50	3.30	3.30	3.30	3.30	3.00	3.00	3.00
6 month ave earnings	5.30	4.90	4.40	3.90	3.50	3.30	3.30	3.30	3.30	3.10	3.10	3.20
12 month ave earnings	5.10	4.80	4.30	3.80	3.50	3.40	3.40	3.40	3.40	3.20	3.30	3.40
5 yr PWLB	4.90	4.70	4.50	4.30	4.10	4.00	3.90	3.90	3.90	3.90	3.90	3.80
10 yr PWLB	5.00	4.80	4.60	4.40	4.30	4.10	4.10	4.10	4.00	4.00	4.00	3.90
25 yr PWLB	5.30	5.20	5.00	4.80	4.70	4.50	4.50	4.40	4.40	4.40	4.30	4.30
50 yr PWLB	5.10	5.00	4.80	4.60	4.50	4.30	4.30	4.20	4.20	4.20	4.10	4.10














3.37 The economic background provided by our treasury advisers; Link Group at the 30th September 2024 is attached at Appendix A.

3.38 Sundry Debt

3.39 The prompt collection of debt and encouraging payment as soon as possible helps the Councils cashflow position, reducing the need for short term borrowing.

3.40 The following table outlines the Council's outstanding sundry debt at the 2nd October 2024 of £13.21 million, up from £12.91 million, last quarter. This does not include Council Tax arrears.

3.41 Table 5 – Sundry Debt at the 2nd October 2024

Service	Current Debt (30 days or less)	Aged Debt (31 to 60 days)	Aged Debt (61 - 90 days)	Aged Debt (Over 90 days)	Total Aged Debt	Change from previous quarter	Trend Since Q1 2022/23
Adult Services	5,638,622	400,123	457,113	7,657,069	8,514,305	758,464	
Childrens Services	20,935	0	0	117,910	117,910	(112,245)	
Corporate, Legal & Democratic Services	0	0	0	9,626	9,626	(8,126)	
Economy & Digital Services	137,265	674	(53,493)	63,052	10,234	(69,120)	
Finance	33,670	8,510	0	719,899	728,409	(47,688)	
Highways, Transport & Recycling	203,718	122,145	292,701	1,207,589	1,622,436	428,356	
Housing	40,920	2,248	29,919	920,082	952,249	128,589	
Community Wellbeing	1,250	36	2,923	86,501	89,460	4,123	
Other	53,296	15,172	13,705	49,673	78,549	44,059	
Planning and Regulatory Services	495,179	28,861	48,663	699,999	777,524	45,619	
Schools	39,501	12,376	1,646	242,243	256,265	(40,413)	
Workforce & Organisation Development	147,196	1,865	219	55,597	57,681	23,594	
Total	6,811,552	592,010	793,397	11,829,240	13,214,647	1,155,210	

- 3.42 The £6.81 million shown in the current debt column relates to invoices that are less than 30 days old, overdue debt is classed as overdue when it is above 30 days after the invoice date.
- 3.43 The total debt represents 25% of the annual generated income (excluding Council Tax and NNDR), if you exclude the current debt (less than 30 days old) this falls to 16%.
- 3.44 The level of aged debt (over 30 days old) has increased by £0.30 million since the last quarter.
- 3.45 The table in 3.41 shows that around two thirds of the over three month debt is adult social care debt. This is more difficult to collect as Welsh Government will not allow bailiff action on residential care fees and court action only as a last resort. This debt relates to a high proportion of elderly and vulnerable customers, and often deferred charges are placed on their properties, which requires waiting for houses to be sold and estates to be realised which is often a lengthy process.

3.46 Table 6 - Sundry Debt Key Performance Indicators

£'m	PtHB Debt	Non PtHB Debt	Total Debt	Deferred Charge Secured	Payments Received	Debt Written-off ³	Collection Rate
April	0.148	14.612	14.760	0.029	8.630	0.000	59%
May	1.180	13.780	14.960	0.658	3.312	0.000	51%
June	0.986	13.814	14.800	0.658	2.926	0.000	54%
July	1.031	14.274	15.305	0.731	3.578	0.011	61%
August	0.958	14.458	15.416	0.678	4.710	0.000	65%
September	5.210	14.560	19.770	0.677	3.022	0.008	65%

³ Debt is written off in line with the council's debt policy.

3.48 Council Tax and NNDR Collection

3.49 The in-year collection rates at the end of June 2024 (Quarter 1) for Council tax and NNDR are shown below.

Council Tax	53.69% (0.21% down compared to same point during 2023/24)
NNDR	63.57% (0.79% down compared to same point during 2023/24)

3.50 £5.33 million of Council Tax and £0.76 million NNDR remains uncollected from previous financial years. Collection of monies during the ongoing cost of living crisis is challenging, however robust procedures are in place to pursue all monies owed to the Council, both for the current year and previous final years. We are in the process of recruiting two visiting officers as well as a new listing officer which should help identify properties that are subject to full council tax and improve collection rates. Recently, the team have reviewed, redesigned and brought in a dedicated phone line so customers' debt is dealt with in one place e.g. council tax and sundry debt taken by same operative (which has helped with

cross skilling the team). We are also in process of creating capacity to move housing benefit queries into the Awards team thus freeing Recovery officers to work on sundry debt activity and we are streamlining process to improve deferred charge recovery.

3.51 VAT

3.52 The Technical Section of Finance act as the authority's VAT section. VAT can pose a risk to the authority hence this report includes VAT information.

3.53 The monthly VAT returns were submitted within the required deadlines during this quarter.

3.54 Key Performance Indicators - The VAT KPI's for 2024/25 are attached at Appendix B.

4. Resource Implications

4.1 Not applicable.

5. Legal implications

5.1 Not applicable.

6. Climate Change & Nature Implications

6.1 Not applicable.

7. Data Protection

7.1 Not applicable.

8. Comment from local member(s)

8.1 Not applicable.

9. Impact Assessment

9.1 Not applicable.

10. Recommendation

10.1 This report has been provided for information and there are no decisions required.

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Appendix A – Update provided by Link Group on the 30th June 2024

The third quarter of 2024 (July to September) saw:

- GDP growth stagnating in July following downwardly revised Q2 figures (0.5% q/q)
- A further easing in wage growth as the headline 3myy rate (including bonuses) fell from 4.6% in June to 4.0% in July;
- CPI inflation hitting its target in June before edging above it to 2.2% in July and August;
- Core CPI inflation increasing from 3.3% in July to 3.6% in August;
- The Bank of England initiating its easing cycle by lowering interest rates from 5.25% to 5.0% in August and holding them steady in its September meeting;
- 10-year gilt yields falling to 4.0% in September.

The economy's stagnation in June and July points more to a mild slowdown in GDP growth than a sudden drop back into a recession. Moreover, the drop in September's composite activity Purchasing Managers Index, from 53.8 in August to 52.9, was still consistent with GDP growth of 0.3%-0.4% for the summer months. This is in line with the Bank of England's view, and it was encouraging that an improvement in manufacturing output growth could be detected, whilst the services PMI balance suggests non-retail services output grew by 0.5% q/q in Q3. Additionally, the services PMI future activity balance showed an uptick in September, although readings after the Chancellor's announcements at the Budget on 30th October will be more meaningful.

The 1.0% m/m jump in retail sales in August was stronger than the consensus forecast for a 0.4% m/m increase. The rise was reasonably broad based, with six of the seven main sub sectors recording monthly increases, though the biggest gains came from clothing stores and supermarkets, which the ONS reported was driven by the warmer-than-usual weather and end of season sales. As a result, some of that strength is probably temporary.

The government's plans to raise public spending by around £16bn a year (0.6% GDP) have caused concerns that a big rise in taxes will be announced in the Budget, which could weaken GDP growth in the medium-term. However, if taxes are raised in line with spending (i.e., by £16bn) that would mean the overall stance of fiscal policy would be similar to the previous government's plan to reduce the budget deficit. Additionally, rises in public spending tend to boost GDP by more than increases in taxes reduce it. Our colleagues at Capital Economics suggest GDP growth will hit 1.2% in 2024 before reaching 1.5% for both 2025 and 2026.

The further easing in wage growth will be welcomed by the Bank of England as a sign that labour market conditions are continuing to cool. The 3myy growth rate of average earnings fell from 4.6% in June to 4.0% in July. On a three-month annualised basis, average earnings growth eased from 3.0% to 1.8%, its lowest rate since December 2023. Excluding bonuses, the 3myy rate fell from 5.4% to 5.1%.

Other labour market indicators also point to a further loosening in the labour market. The 59,000 fall in the alternative PAYE measure of the number of employees in August marked the fourth fall in the past five months. And the 77,000 decline in the three months to August was the biggest drop since November 2020. Moreover, the number of workforce jobs fell by 28,000 in Q2. The downward trend in job vacancies continued too. The number of job vacancies fell from 872,000 in the three months to July to 857,000 in the three months to August. That leaves it 34% below its peak in May 2022, and just 5% above its pre-pandemic level. Nonetheless, the Bank of England is still more concerned about the inflationary influence of the labour market rather than the risk of a major slowdown in labour market activity.

CPI inflation stayed at 2.2% in August, but services inflation rose from a two-year low of 5.2% in July to 5.6%, significantly above its long-run average of 3.5%. Food and fuel price inflation exerted some downward pressure on CPI inflation, but these were offset by the upward effects from rising furniture/household equipment inflation, recreation/culture inflation and a surprisingly large rise in airfares inflation from -10.4% in July to +11.9% in August. As a result, core inflation crept back up from 3.3% to 3.6%. CPI inflation is also expected to rise in the coming months, potentially reaching 2.9% in November, before declining to around 2.0% by mid-2025.

The Bank initiated its loosening cycle in August with a 25bps rate cut, lowering rates from 5.25% to 5.0%. In its September meeting, the Bank, resembling the ECB more than the Fed, opted to hold rates steady at 5.0%, signalling a preference for a more gradual approach to rate cuts. Notably, one Monetary Policy Committee (MPC) member (Swati Dhingra) voted for a consecutive 25bps cut, while four members swung back to voting to leave rates unchanged. That meant the slim 5-4 vote in favour of a cut in August shifted to a solid 8-1 vote in favour of no change.

Looking ahead, CPI inflation will likely rise in the coming months before it falls back to its target of 2.0% in mid-2025. The increasing uncertainties of the Middle East may also exert an upward pressure on inflation, with oil prices rising in the aftermath of Iran's missile attack on Israel on 1 October. China's recent outpouring of new fiscal support measures in the latter stages of September has also added to the upshift in broader commodity prices, which, in turn, may impact on global inflation levels and thus monetary policy decisions. Despite these recent developments, our central forecast is still for rates to fall to 4.5% by the end of 2024 with further cuts likely throughout 2025. This is in line with market expectations, however, although a November rate cut still looks likely, December may be more problematic for the Bank if CPI inflation spikes towards 3%. In the second half of 2025, though, we think a more marked easing in inflation will prompt the Bank to speed up, resulting in rates eventually reaching 3.0%, rather than the 3.25-3.50% currently priced in by financial markets.

Our forecast is next due to be updated around mid-November following the 30 October Budget, 5 November US presidential election and the 7 November MPC meeting and the release of the Bank of England Quarterly Monetary Policy Report.

Looking at gilt movements in the first half of 2024/25, and you will note the 10-year gilt yield declined from 4.32% in May to 4.02% in August as the Bank's August rate cut signalled the start of its loosening cycle. Following the decision to hold the Bank Rate at 5.0% in September, the market response was muted, with the 10-year yield

rising by only 5bps after the announcement. This likely reflected the fact that money markets had priced in a 25% chance of a rate cut prior to the meeting. The yield had already increased by about 10bps in the days leading up to the meeting, driven in part by the Fed's "hawkish cut" on 18 September. There is a possibility that gilt yields will rise near-term as UK policymakers remain cautious due to persistent inflation concerns, before declining in the longer term as rates fall to 3.0%.

The FTSE 100 reached a peak of 8,380 in the third quarter of 2024, but its performance is firmly in the shade of the US S&P500, which has breached the 5,700 threshold on several occasions recently. Its progress, however, may pause for the time being whilst investors wait to see who is elected the next US President, and how events in the Middle East (and Ukraine) unfold. The catalyst for any further rally (or not) is likely to be the degree of investors' faith in AI.

MPC meetings: 9 May, 20 June, 1 August, 19 September 2024

On 9 May, the Bank of England's Monetary Policy Committee (MPC) voted 7-2 to keep Bank Rate at 5.25%. This outcome was repeated on 20th June.

However, by the time of the August meeting, there was a 5-4 vote in place for rates to be cut by 25bps to 5%. However, subsequent speeches from MPC members have supported Governor Bailey's tone with its emphasis on "gradual" reductions over time.

Markets thought there may be an outside chance of a further Bank Rate reduction in September, following the 50bps cut by the FOMC, but this came to nothing.

Nonetheless, November still looks most likely to be the next month to see a rate cut to 4.75% but, thereafter, inflation and employment data releases, as well as geo-political events, are likely to be the determinant for what happens in the remainder of 2024/25 and into 2025/26.

Interest Rate Forecasts

The Authority has appointed Link Group as its treasury advisors and part of their service is to assist the Authority to formulate a view on interest rates. The PWLB rate forecasts below are based on the Certainty Rate (the standard rate minus 20 bps) which has been accessible to most authorities since 1 November 2012.

Our latest forecast on 28 May sets out a view that short, medium and long-dated interest rates will fall back over the next year or two, although there are upside risks in respect of the stickiness of inflation and a continuing tight labour market, as well as the size of gilt issuance.

Our PWLB rate forecasts below are based on the Certainty Rate (the standard rate minus 20 bps, calculated as gilts plus 80bps) which has been accessible to most authorities since 1 November 2012.

Link Group Interest Rate View	28.05.24									
	Dec-24	Mar-25	Jun-25	Sep-25	Dec-25	Mar-26	Jun-26	Sep-26	Dec-26	Mar-27
BANK RATE	4.50	4.00	3.50	3.25	3.25	3.25	3.25	3.00	3.00	3.00
3 month ave earnings	4.50	4.00	3.50	3.30	3.30	3.30	3.30	3.00	3.00	3.00
6 month ave earnings	4.40	3.90	3.50	3.30	3.30	3.30	3.30	3.10	3.10	3.20
12 month ave earnings	4.30	3.80	3.50	3.40	3.40	3.40	3.40	3.20	3.30	3.40
5 yr PWLB	4.50	4.30	4.10	4.00	3.90	3.90	3.90	3.90	3.90	3.80
10 yr PWLB	4.60	4.40	4.30	4.10	4.10	4.10	4.00	4.00	4.00	3.90
25 yr PWLB	5.00	4.80	4.70	4.50	4.50	4.40	4.40	4.40	4.30	4.30
50 yr PWLB	4.80	4.60	4.50	4.30	4.30	4.20	4.20	4.20	4.10	4.10

Appendix B - VAT - Key Performance Indicators

Creditor Invoices

VAT return for	N° of high value Creditor invoices checked	N° of Creditor invoices highlighted as requiring "proper" document for VAT recovery	% of creditor invoices checked requiring "proper" document for VAT recovery
Apr-24	308	1	0.3%
May-24	281	0	0.0%
Jun-24	257	1	0.4%
Jul-24	363	1	0.3%
Aug-24	233	0	0.0%
Sep-24	268	2	0.7%

Income Management Entries

VAT return for	N° of entries checked by formula per the ledger account code used	N° of entries needing follow up check (but not necessarily incorrect).	% of entries needing follow up check
Apr-24	342	0	0.0%
May-24	359	2	0.6%
Jun-24	379	0	0.0%
Jul-24	421	32 ⁴	7.6%
Aug-24	403	0	0.0%
Sep-24	349	2	0.6%

⁴ This relates to one transaction that was split over 32 finance codes.

Debtor Invoices

VAT return for	N° of Debtor invoices checked	N° of checked debtor invoices with incorrect VAT code used	% of debtor invoices with incorrect VAT code
Apr-24	159	0	0.0%
May-24	117	0	0.0%
Jun-24	134	0	0.0%
Jul-24	128	0	0.0%
Aug-24	109	0	0.0%
Sep-24	120	1	0.8%

Note: Debtors VAT checking is carried out by Finance via a work process prior to the invoice being raised hence the improvement in errors compared to previous years

Purchase Cards

VAT return for	N° of transactions for which paperwork requested for checking	Resolvable errors discovered	Value of VAT potentially claimable but recharged to budget due to non-response	N° of transactions where VAT claimed incorrectly	% of transactions available to be checked where VAT was claimed incorrectly	Value of VAT incorrectly claimed hence recharged to budget
Apr-24	100	5	£554.63	12	12.0%	£265.13
May-24	102	11	£1,503.14	11	10.8%	£580.68
Jun-24	106	14	£923.12	15	14.2%	£263.13
Jul-24	118	6	£656.54	27	22.9%	£2,267.87
Aug-24	78	5	£647.16	29	37.2%	£1,327.46
Sep-24	117	9	£1,494.59	16	13.7%	£2,389.02

Chargebacks to service areas

The upload of appropriate documents to the BSM (Barclaycard Spend Management purchase card system) to enable VAT recovery was made mandatory in September 2017 as a result of the lack of response from service areas/establishments to provide documents when requested. Where no document has been uploaded, any VAT amount input against the transaction is charged to the service area as there is no evidence to support the VAT recovery.

Any other VAT errors that come to light as a result of the various checks are also charged to the relevant service areas.

Budget holders are able to see this clearly as chargebacks are coded to account code EX400600 and the activity code used alongside this gives the reason why this chargeback has occurred.

The amount charged back to service areas is £98,026. The breakdown of this is as follows:

Potentially correctable errors

Reason	Amount £
Not a tax invoice	6,142
Powys County Council is not the named customer	2,600
No invoice uploaded to purchase card system	7,557
Invoice(s) do not match payment	1,131
Total	17,431

Other errors

Reason	Amount £
Non-domestic VAT	226
No tax on invoice	3,017
Supply not to Powys County Council	63,575
Over-accounting for VAT	1,499
Internal payments	227
Bsm Error On Actual Tax	35
VAT mismatch on refund	-6
Invalid VAT Registration	336
Standard Rated Supply	11,686
Total	80,595

A breakdown by service is shown below.

Service	Not A Tax Invoice	PCC Not The Named Customer	No Invoice Uploaded To BSM	Invoice(s) Do Not Match Payment	Foreign VAT	No Tax On Invoice	Supply Not To PCC	Over-accounting For VAT	PCC Internal Payment	BSM Error On Actual Tax	VAT Mismatch On Refund	Invalid VAT Registration	Standard Rated Supply
Revenue													
Schools Delegated Budgets	1,144		2,926	472	206	1,368	4,026	2,038	101	35	4	336	11,686
Schools Improvement + Learning	13		208			1		14					
Community Wellbeing			-4										
Adult Services			3					13					
Childrens' Services	303		388	13		150		573			-17		
Highways Transport Recycling			233						127				
Economy And Climate Planning And Regulatory Services	1,416		1,737	646			4,261				2		
General Fund Housing	68		741			748	3,774						
Housing Revenue Account	835		578			190		338			4		
Finance			89		20	357							
Digital Services			1										
Corporate Activities			59					-1,477					
Business Inteligence And Gover			10				169						
Legal			176				51,345						
Capital													
Community Wellbeing			5			1							
Childrens' Services			28										
Highways Transport Recycling	2,363		292			203							
Economy And Climate		2,600											
Housing Revenue Account			31										
Total	6,142	2,600	7,557	1,131	226	3,017	63,575	1,499	227	35	-6	336	11,686

Delegated Decisions by Cabinet Members

18 November	Cabinet Member for a Safer Powys	Approved the Food Safety Plan.
25 November	Cabinet Member for a Greener Powys	Authorised the local highway authority to commence the legal public consultation procedure for the proposed traffic regulation order to create a parking place on the former Hay-on-Wye cattle market car park to be known as Motte and Bailey car park, and if no substantive objections are received make such Order in accordance with the Local Authorities' Traffic Orders (Procedure) (England and Wales) Regulations 1996.
25 November	Cabinet Member for a Learning Powys	Approved an amendment to the Instrument of Government for Brynhafren CP School.
27 November	Cabinet Member for a Learning Powys	Approved the appointment of school governors.
2 December	Cabinet Member for a Learning Powys	Approved the appointment of school governors.
3 December	Cabinet Member for a Safer Powys	Approved an amendment to the Cemeteries Policy.
5 December	Cabinet Member for a Connected Powys	Approved the Council's Response to the consultation by Natural Resources Wales on the Candidate Area boundary for a new National Park.

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Meeting	Report Title	Report Author(s)	Presenting Member(s)	Comments
Cabinet – 2024-12-10	Quarter 2 Risk Register Report	Jane Thomas	Councillor David Thomas	
	Presteigne Memorial Hall Transfer of Trusteeship	Gwilym Davies	Councillor Jake Berriman	
	Q2 Treasury Management Report	Anne Phillips	Councillor David Thomas	
Cabinet 2024-12-17	Sustainable Resource Strategy	John Forsey	Councillor Jackie Charlton	
	Schools Delegated Funding	Anne Phillips	Councillor David Thomas	Moved from 10 December ∞
Cabinet 2025-01-14	Draft MTFS, Budget and Capital Programme	Jane Thomas	Councillor David Thomas	
	Corporate & Strategic Equality Plan 2025 - 27	Catherine James	Councillor James Gibson-Watt	
	Rent Setting 2025 – 26	Andy Thompson	Councillor Matthew Dorrance	
	Warm Wales ECO Flex	Andy Thompson	Councillor Matthew Dorrance	Moved from 19/11/2024
	Berriew Street Car park - transfer of site to Housing	Andy Thompson	Councillor Matthew Dorrance	
	Welsh Promotion Strategy	Sion Rowley	Councillor Sandra Davies	
	Brynlywarch FBC	Marianne Evans	Councillor Pete Roberts	Moved from 17/12/2024
Small School Proposal Paper	Marianne Evans	Councillor Pete Roberts	Moved from 17/12/2024	
Cabinet 2025-02-04	Request use of the Brecknockshire Committee Reserve	Anne Phillips	Councillor David Thomas	
	Winter Routes Phase 2	John Forsey	Councillor Jackie Charlton	
	Powys Owned Care Homes	Sharon Frewin	Councillor Sian Cox	Moved from 17 December
Cabinet 2025-03-04	HRA Business Plan	Andy Thompson	Councillor Matthew Dorrance	
	Local Housing Market Analysis for Powys	Andy Thompson	Councillor Matthew Dorrance	

Cabinet 2025-03-25	Quarter 3 Strategic Risk Register	Jane Thomas	Councillor David Thomas	
Cabinet 2025-04-08				
Cabinet 2025-05-13				
Cabinet 2025-06-03				
Cabinet 2025-06-24				
Cabinet 2025-07-08				
Cabinet 2025-07-29	Annual Governance Statement	Catherine James	Councillor James Gibson-Watt	
Cabinet 2025-09-16	Corporate & Strategic Equality Plan: Quarter 1 Performance report	Catherine James	Councillor James Gibson-Watt	
	Strategic Risk Register Quarter 1 report	Bets Ingram	Councillor David Thomas	
Amendments	Day Opportunities Report	Sharon Frewin	Councillor Sian Cox	New date to be confirmed
	Asset Management Policy	Gwilym Davies	Councillor Jake Berriman	New date to be confirmed
	Neuadd Brycheiniog Housing Development Supporting the development of Council Housing	Andy Thompson	Councillor Matthew Dorrance	Deferred for further work New date to be confirmed.
	Post 16 Review	Anwen Orrells	Councillor David Selby	Deferred for further work New date to be confirmed.

	Charter for Bereaved Families	Greg Langridge-Thomas	Councillor Richard Church	Date to be confirmed
	Food Strategy	Greg Langridge-Thomas	Councillor Jake Berriman Councillor Richard Church	Date to be confirmed
	Leisure Review Options report	Jenny Ashton	Councillor Richard Church	Date to be confirmed
	Proposed New National Park in North Wales	Peter Morris	Councillor Jake Berriman	Delegated decision
	Brecon Primary School Strategic Outline Case	Marianne Evans	Councillor Pete Roberts	Deferred for further work New date to be confirmed.
	Sennybridge Primary School Outline Business Case	Marianne Evans	Councillor Pete Roberts	Deferred for further work New date to be confirmed.
	Ysgol Calon Cymru Proposal Paper	Marianne Evans	Councillor Pete Roberts	Deferred for further work New date to be confirmed.
	Customer Experience Strategy	Ellen Sullivan	Councillor Jake Berriman	Deferred for further work New date to be confirmed.

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